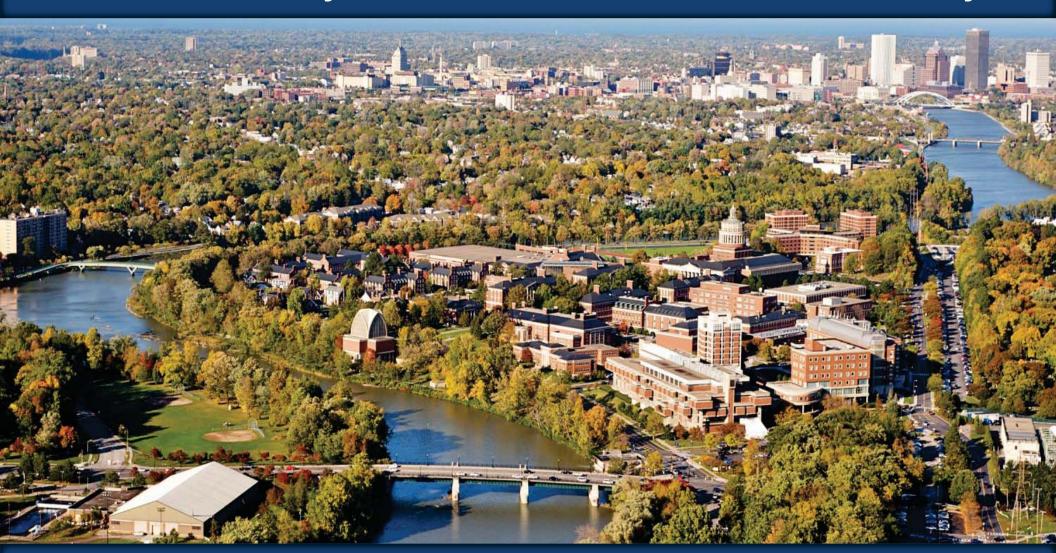
Garden Party:

The University and the Future of Our Community



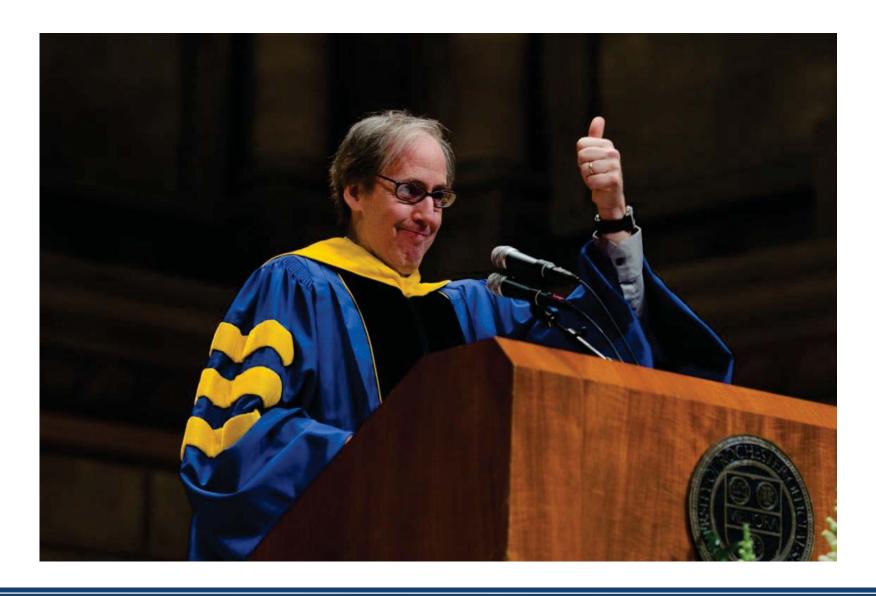
Renée Fleming



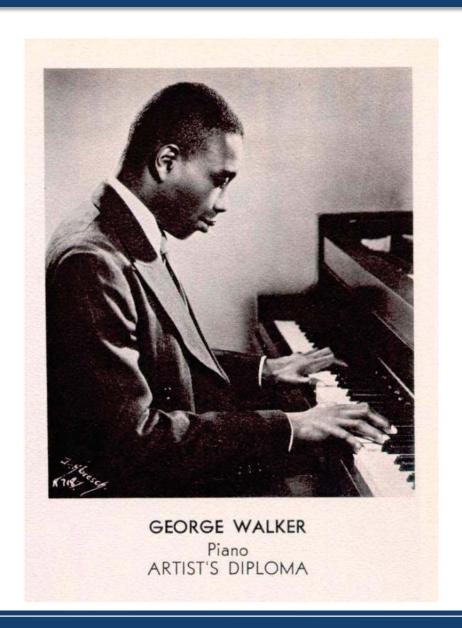
Ron Carter



Jeff Beal



George Walker



Award Winning Eastman Theatre









Golisano Children's Hospital



Finger Lakes Funding







Awarded \$68.8M For 93 Projects

Health Sciences Center for Computational Innovation



Supercomputer coming to UR

\$100M project expected to create hundreds of jobs, produce research dynamo

By NATE DOUGHERTY

Research efforts at the University of Rochester received a big boost this week when IBM Corp. announced that the university would be one of the first academic institutions in the nation to receive a Blue Gene/O supercomputer.

Considered one of the most powerful and efficient computer systems in the world, the Blue Gene/Q will be used by UR's Health Sciences Center for Computational Innovation, which has already attracted \$84 million in funding using a previous generation supercomputer.

The Blue Gene/Q is expected to arrive

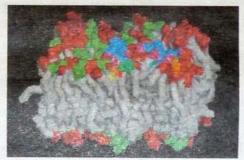


Illustration courtesy of U A computer-simulated model of bacteria

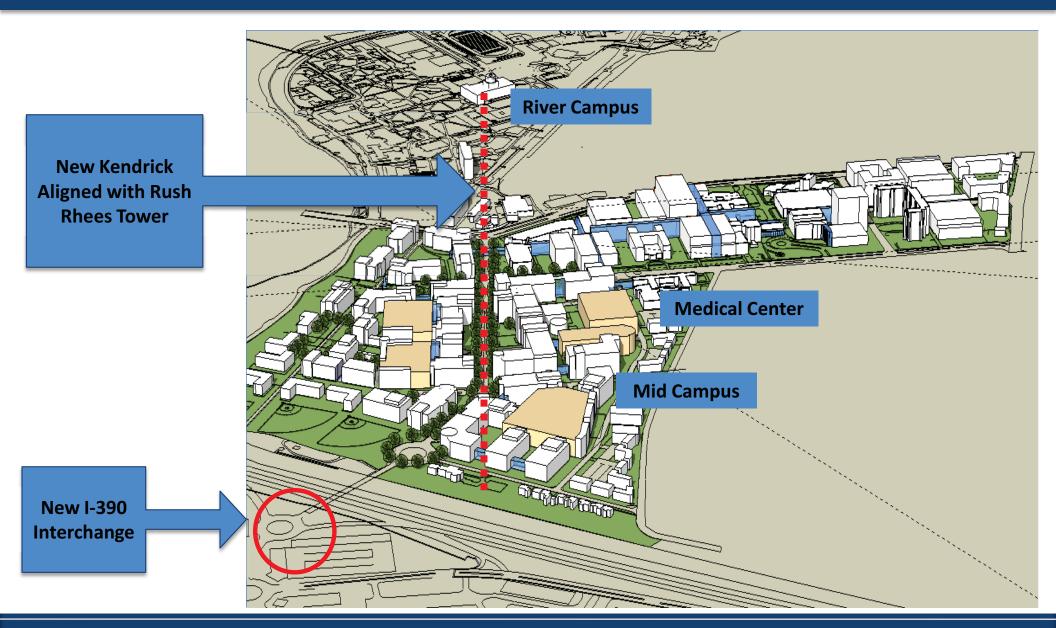
in late June, and in the meantime UR is carrying out \$1.6 million in upgrades to prepare for its arrival.

University officials said they expect the partnership with IBM to grow, ultimately producing the nation's most advanced computer network dedicated to health research. The Rochester Business Journal first reported in February on the partnership and the effort to bring the new supercomputer here.

The Finger Lakes Regional Development Council has identified HSCCI as a funding priority, and the center received \$5 million from the state toward the supercomputer project. The total project is expected to cost some \$100 million.

"This is an important step toward the Continued on page 18

I-390/Kendrick Road Interchange



College Town



College Admissions Data

Admission Year:	2005	2009	2011	2012
Applicants	11,293	12,111	13,672	14,788
Final Admission Offers	5,380	4,637	4,942	5,382
Enrolled	997	1,080	1,152	1,225
High School GPA	3.56	3.72	3.81	3.81
Two-score SAT	1304	1330	1344	1353

Simon Rankings - The Financial Times

Top 10 - Finance

- 1. New York University: Stern
- 2. Columbia Business School
- 3. University of Rochester: Simon
- 4. University of Pennsylvania: Wharton
- 5. University of Chicago: Booth
- 6. London Business School
- 7. University of Iowa: Tippie
- 8. University of Toronto: Rotman
- 9. Carnegie Mellon: Tepper
- 10. Rice University: Jones

Top 10 - Economics

- 1. University of Chicago: Booth
- 2. Cranfield School of Management
- 3. MIT: Sloan
- 4. University of Rochester: Simon
- 5. Universität St. Gallen
- 6. Warwick Business School
- 7. Carnegie Mellon University: Tepper
- 8. Yale School of Management
- 9. University of Cape Town GSB
- 10. Incae Business School

Top 10 - Accountancy

- 1. Brigham Young University: Marriott
- 2. University of Texas at Austin: McCombs
- 3. Boston College: Carroll
- 4. Texas A & M University: Mays
- 5. University of Pennsylvania: Wharton
- 6. University of Chicago: Booth
- 7. University of Rochester: Simon
- 8. Indiana University: Kelley
- 9. Rice University: Jones
- 10. Cornell University: Johnson

Hajim School of Engineering



Research & Expenditures

Faculty Ranked 4th at \$930,775

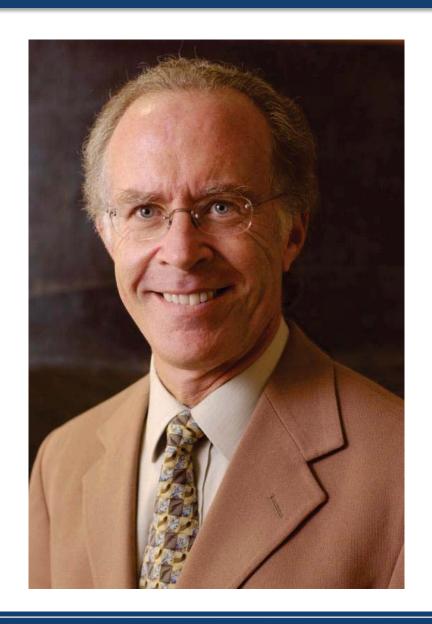
Total Research Expenditures

Ranked 28th at \$82.8M

Dennis O'Brien



Thomas Jackson



O'Brien Hall



Jackson Court



Centennial Sculpture Park

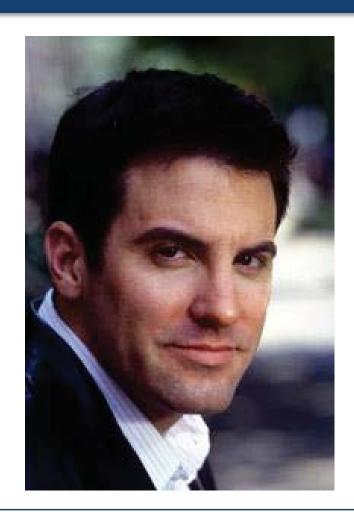


Rochester Fringe Festival



September 20th - 23rd, 2012

2012 Pulitzer Prize in Music



Kevin Puts

2011 Grammy Awards



Christopher Lamb

Best Classical Instrumental Solo



Robert Ludwig

Best Surround Sound Album

2011 Ernest Orlando Lawrence Award



Riccardo Betti

2012 Athena Award Recipient



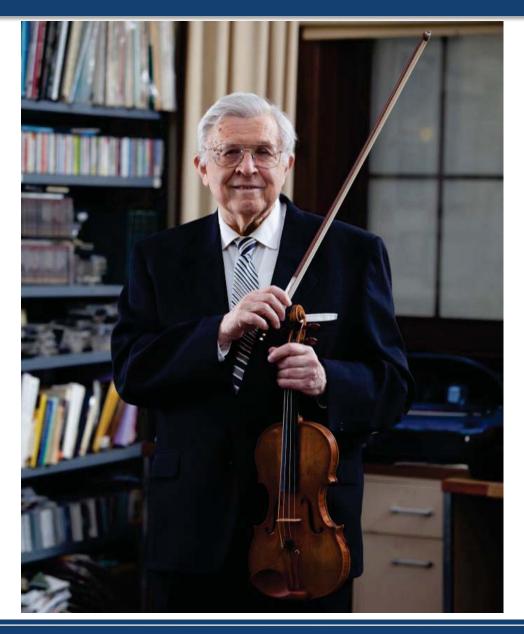
Judith Baumhauer

American Academy of Arts & Sciences



John H. Werren

Zvi Zeitlin



Outstanding Achievement Award in Adolescent Medicine



Richard E. Kreipe

2012 Dr. David Satcher Community Health Improvement Awards



Ann M. Dozier



Sheree L. Toth

2012 Distinguished Service **Award of the Optical Society**



Joseph Eberly

\$2M Grant to Improve English Proficiency

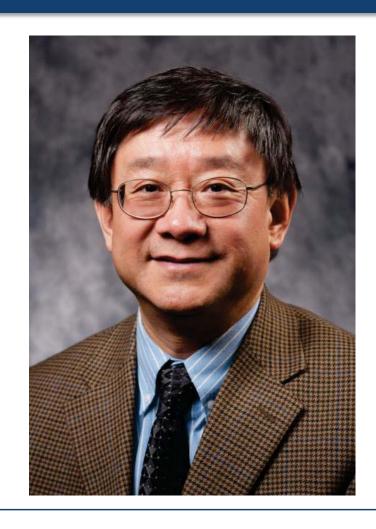


Mary Jane Curry



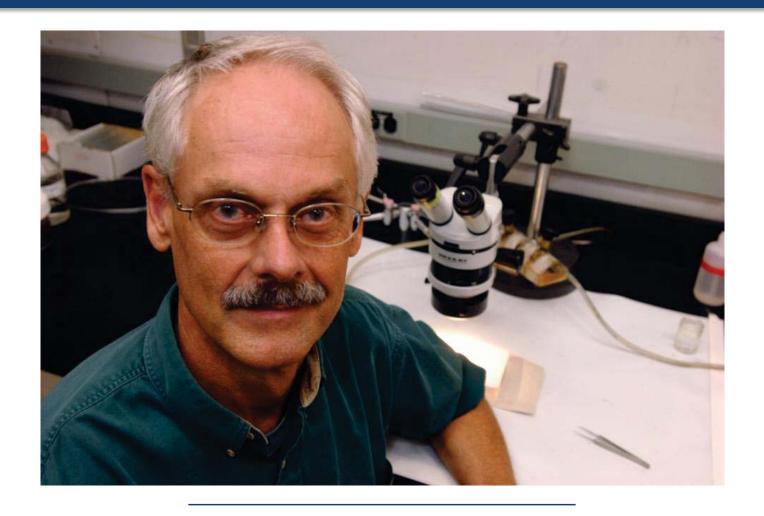
Judith Fonzi

2012 William F. Meggers Award



Xi-Cheng Zhang

Grand Challenges Explorations



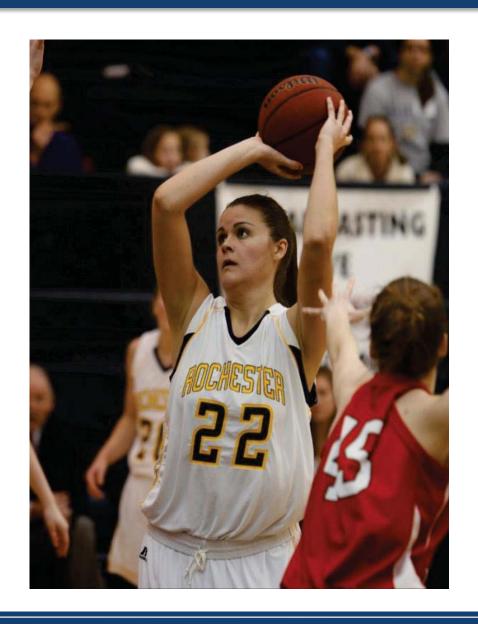
John Jaenike

Matthew Grills





Jodie Luther



John DiBartolomeo



Men's Squash Honors



Benjamin Fischer

UR Muggles Master Quidditch





2008 Strategic Plans















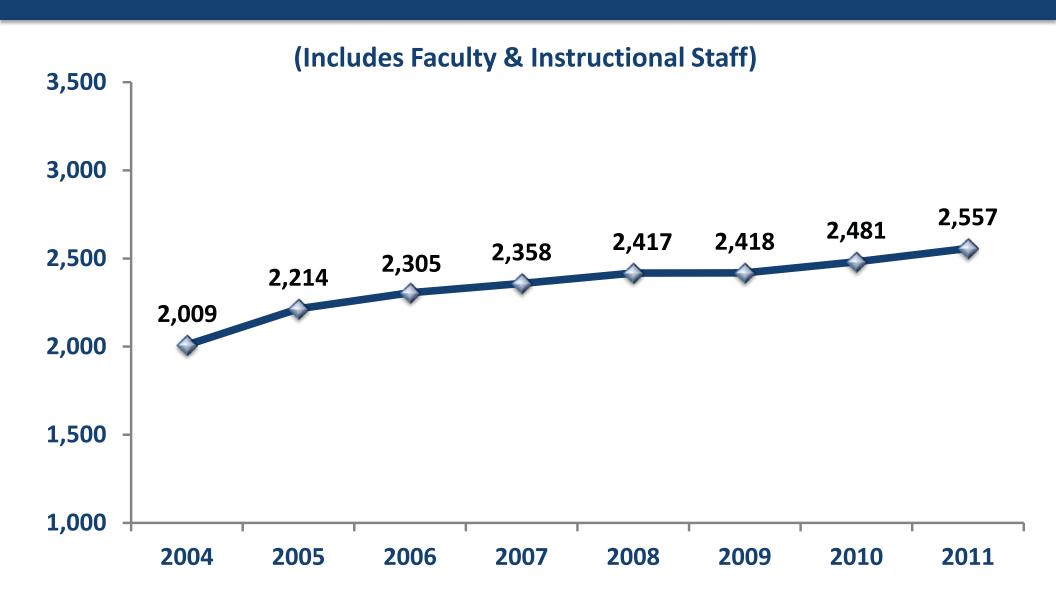


Federal Research Funding

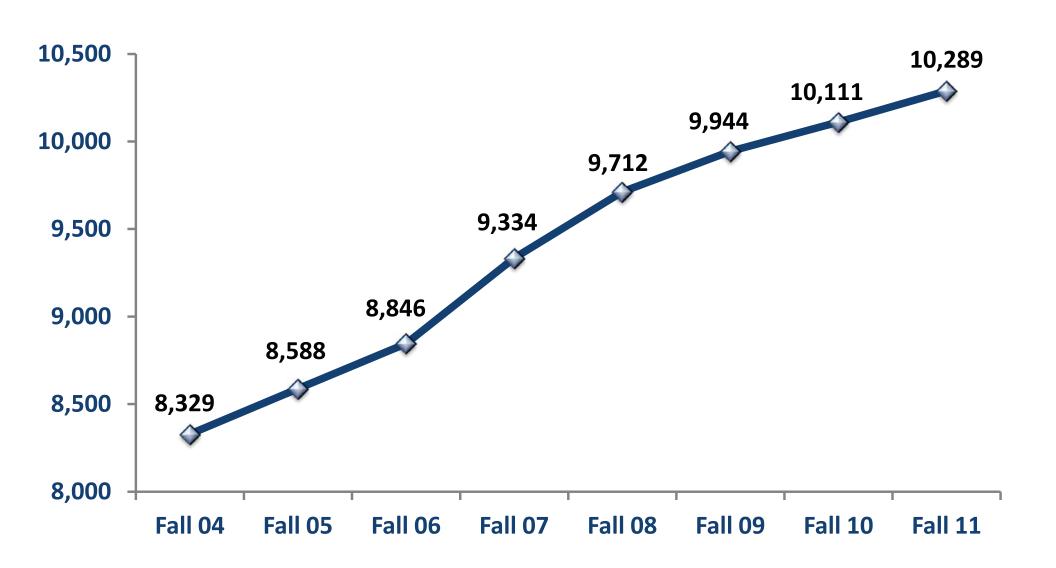
Normalized By Faculty Size (FY10)

Institution	Norm Rank	\$ Rank
Johns Hopkins University	1	1
California Institute of Technology	2	29
University of California-San Diego	3	7
Washington University in St. Louis	4	16
Stanford University	5	5
Duke University	6	12
University of Washington	7	2
University of Pennsylvania	8	4
Massachusetts Institute of Technology	9	18
Yale University	10	15
University of Pittsburgh	11	6
Columbia University	12	8
University of Rochester	13	33
University of Alabama at Birmingham	14	32
Georgia Institute of Technology	15	26

University Faculty Size



University Enrollment



Dining Renovations





Ernest J. Del Monte Neuromedicine Institute



Major University Facilities Projects

PROJECT	Cost (Millions)	FY Completion
IN PROGRESS		
Cancer Center Vertical Expansion, Phase I	\$ 56	2012
Dennis O'Brien Undergraduate Residence Hall/Thomas Jackson Court	17	2012
Raymond F. LeChase Hall (Warner School)	24	2013
PLANNED		
New Digital Media and Innovation Center	\$ 11	2013
Golisano Children's Hospital at Strong Tower Project, Phase I	145	2015
New Electrical Substation, Phase I	25	2014
Middle Campus Chilled Water Expansion, Phase I	20	2014

MAJOR PROJECTS (Completed, In Progress, Planned) SINCE 2005:	20
TOTAL CUMULATIVE VALUE:	\$659M

The Lattimore Women's Health Center



Raymond F. LeChase Hall



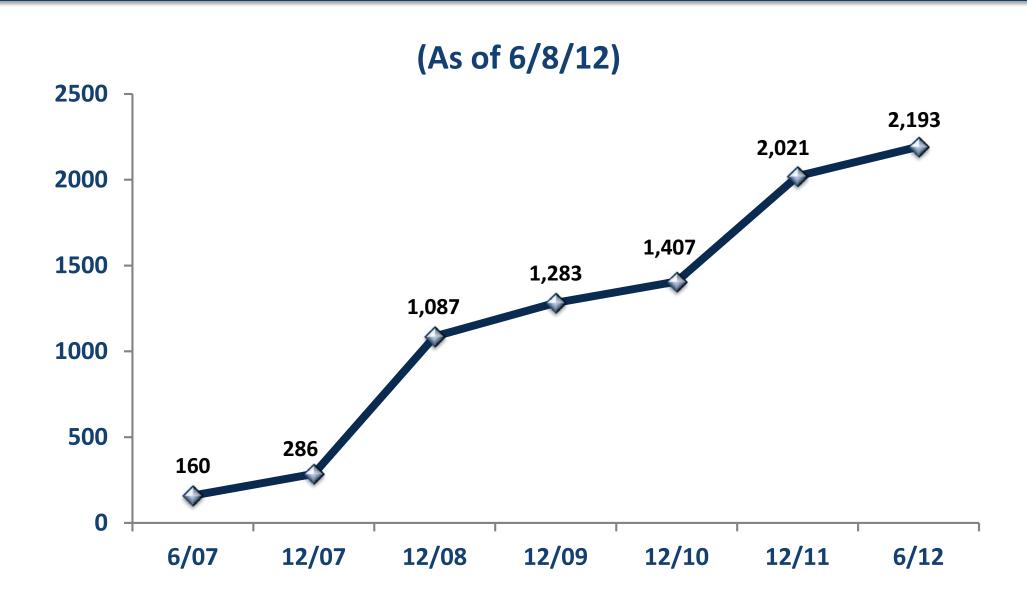
Wilmot Cancer Center Vertical Expansion



Digital Media and Innovation Center

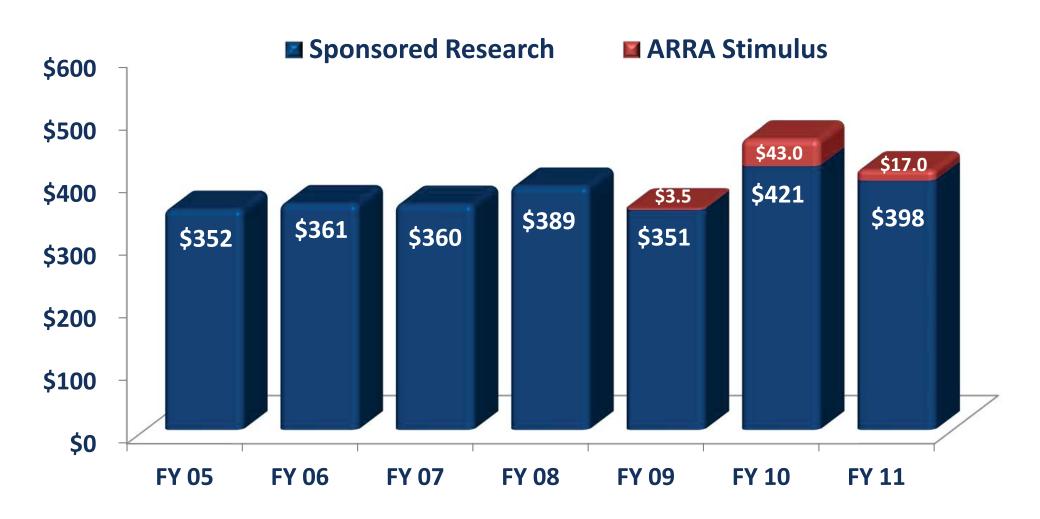


George Eastman Circle Membership



Sponsored Research Support

(In Millions)



The Transformation of the Finger Lakes

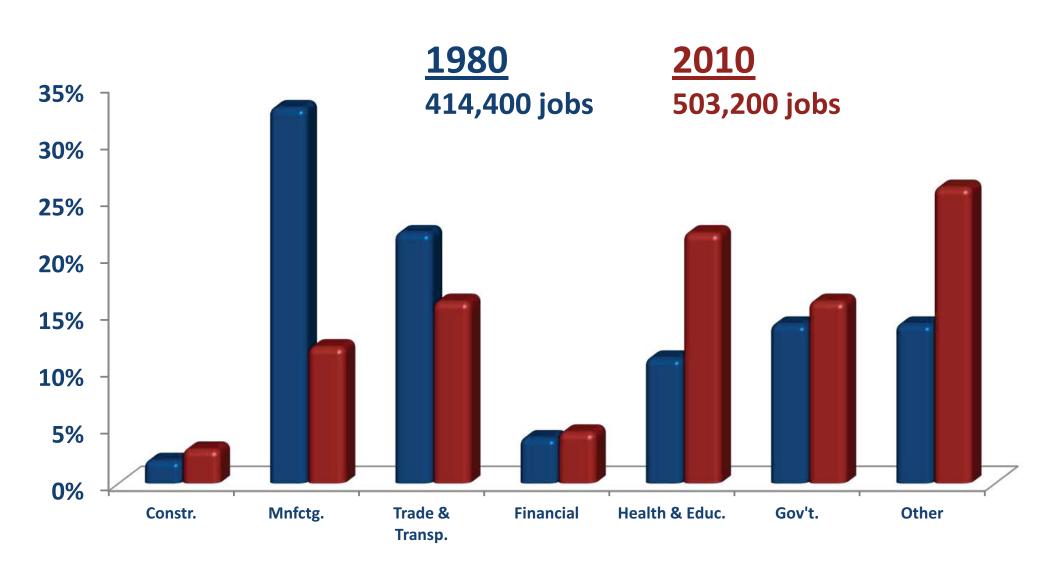








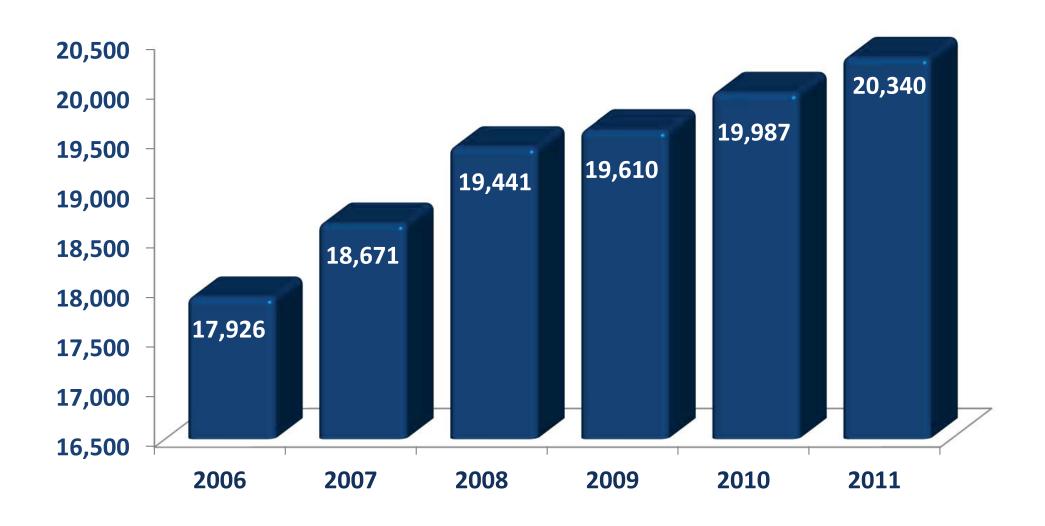
Rochester Employment



10 Largest Private Sector Employers in New York State

1964	1984	2011
A & P Corp. Consolidated Edison Eastman Kodak General Electric General Motors Grumman Aerospace IBM Corp. Metropolitan Life New York Telephone Sperry-Rand	Chase Manhattan Consolidated Edison Eastman Kodak First National City Bank General Electric General Motors Grumman Aerospace IBM Corp. Manufacturers Hanover New York Telephone	Citigroup IBM Corp. JP Morgan Chase Mount Sinai Medical Center New York-Presbyterian Hospital North Shore-LIJ Health System University of Rochester Verizon Wegmans Food Markets Inc. Walmart

Full-Time Equivalent Positions

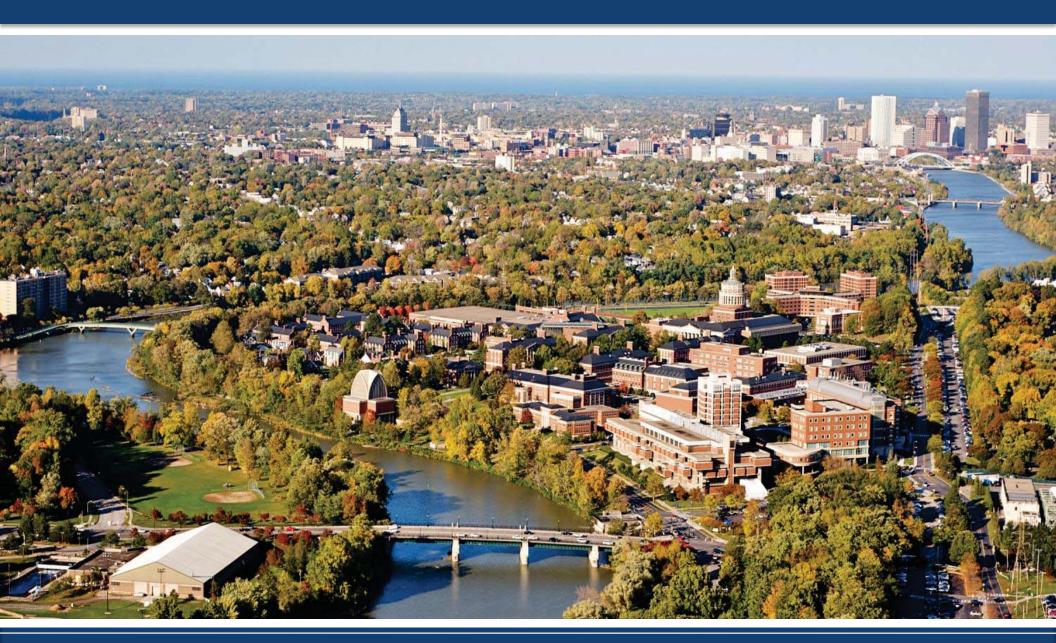


Top 20 Private Employers in NYS 2011

Rank	Company	NYS Empl
1	North Shore-LIJ Health System	37,000
2	Walmart	28,000
3	JP Morgan Chase	27,000
4	Verizon	27,000
5	Citigroup	25,000
6	Wegmans Food Markets Inc.	21,000
7	University of Rochester	20,000
8	IBM Corporation	20,000
9	New York-Presbyterian Hospital	19,000
10	Mount Sinai Medical Center	19,000

Rank	Company	NYS Empl
11	New York University	18,000
12	Montefiore Medical Center	17,000
13	Macy's Inc.	16,000
14	Cornell University/Weil Medical	16,000
15	Columbia University	15,000
16	Morgan Stanley	13,000
17	Consolidated Edison Inc.	12,000
18	Bank of America	12,000
19	Memorial Sloan-Kettering Cancer Center	12,000
20	Merrill Lynch	11,000

A Vital Cornerstone

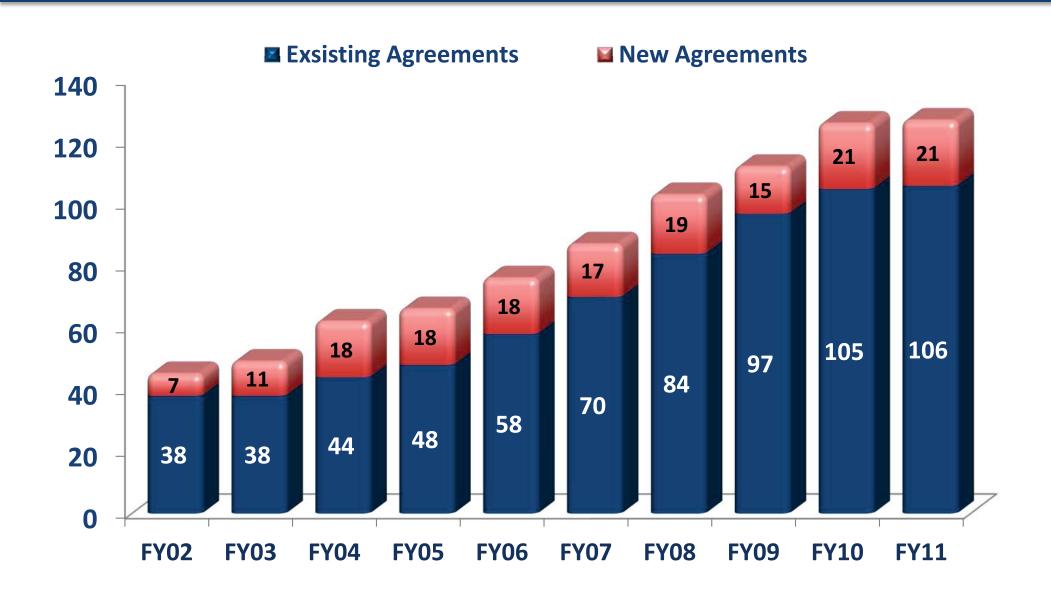


Our Impact on the Community

- 47,000 jobs Approximately
 9% of total
 employment
- \$2.4B in wages
- \$143M in sales, personal income, and local property taxes



Technology Licensing



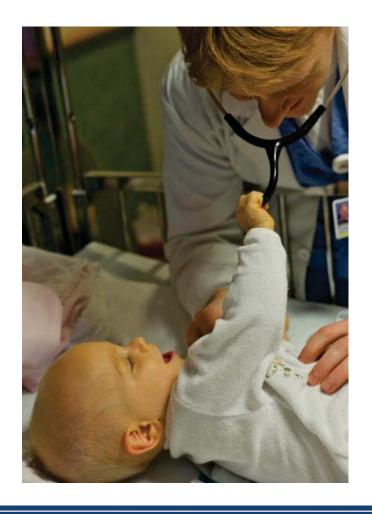
Beyond Job Creation

Scholarships through the Rochester Promise



Every child is a work of art. Create a masterpiece.

Health Care in our Community



Nursing Students in the Community





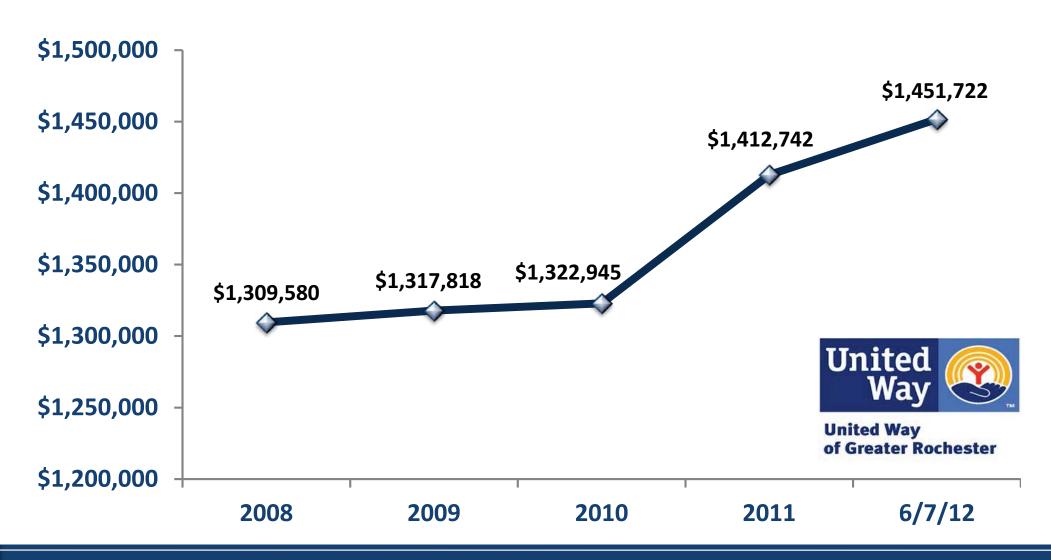
M. K. Gandhi Institute for **Nonviolence and Restorative Justice**



Kit Miller

United Way/Red Cross Campaign

University of Rochester - Total Dollars Raised

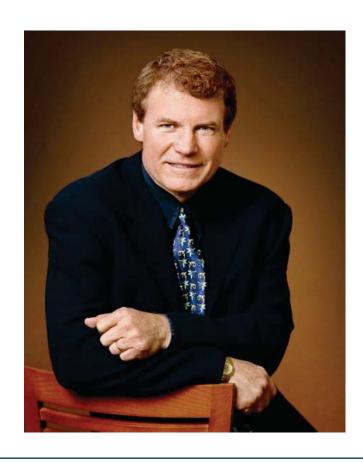


Governor Andrew Cuomo



Co-Chairs:

Finger Lakes Regional Economic Development Council

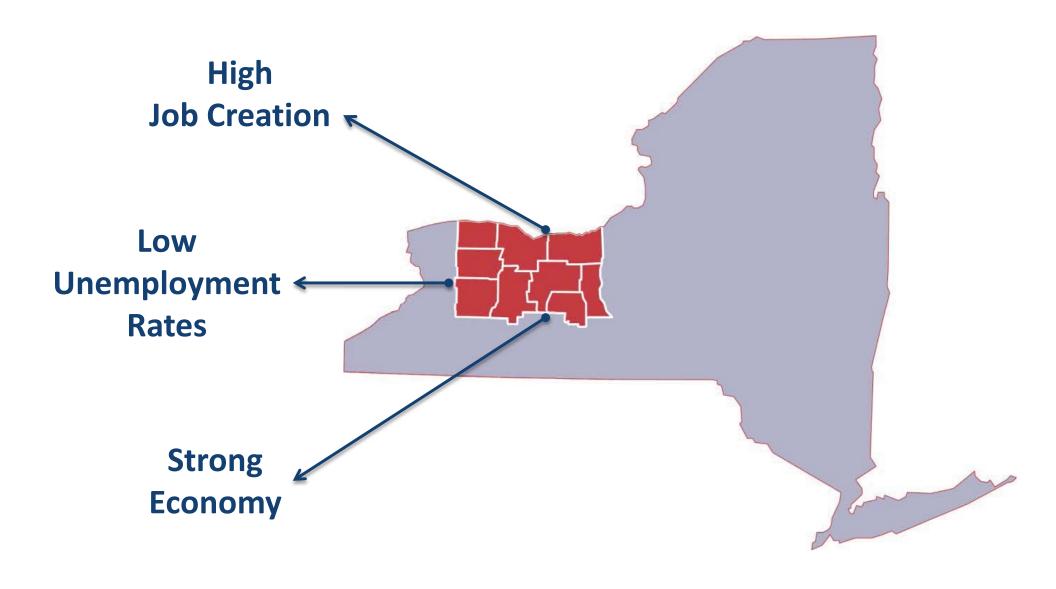


Danny Wegman Wegmans Food Markets



Joel Seligman
University of Rochester

The Finger Lakes Region



Smartest Cities in America



Rank	City
1	Boston, MA
2	Hartford, CT
3	San Francisco Bay Area, CA
4	Raleigh/Durham, NC
5	Denver, CO
6	Seattle, WA
7	Austin, TX
8	Minneapolis-St. Paul, MN
9	Washington, DC
10	Rochester, NY

Cities Poised for Greatness in 2012

The Street

Rank	City
1	Indianapolis, IN
2	New Orleans, LA
3	Chicago, IL
4	Tampa, FL
5	Charlotte, NC
6	London, England
7	San Jose, CA
8	Austin, TX
9	Houston, TX
10	Rochester, NY

Rochester's Real Estate Market

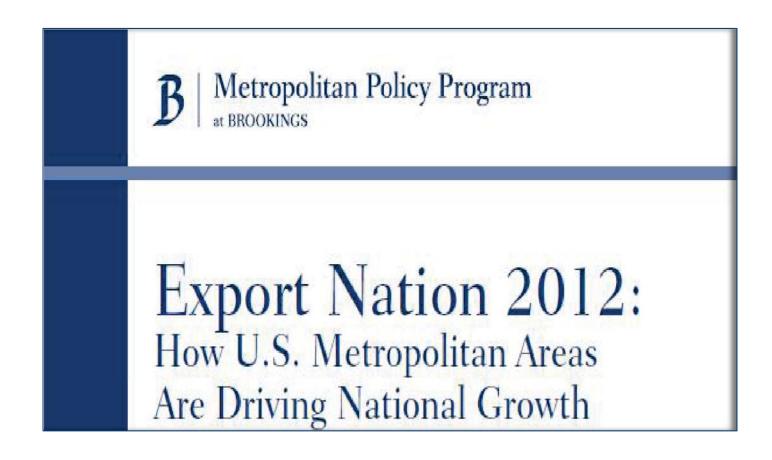




Most Livable Bargain Markets	
Rank	City
1	Rochester, NY
2	Sioux City, IA
3	Pittsburgh, PA
4	Waterloo-Cedar Falls, IA
5	Lafayette, IN
6	Ann Arbor, MI
7	Logan, UT-ID
8	Lincoln, NE
9	Fort Worth-Arlington, TX
10	Fayetteville-Springdale-Rogers, AR/MO

Best Places to Buy a Home in the U.S.	
Rank	City
1	Rochester, NY
2	Pittsburg, PA
3	Utica, NY
4	Oklahoma City, OK
5	Tulsa, OK
6	Lincoln, NE
7	Raleigh, NC
8	Lancaster, PA
9	Little Rock, AR
10	Green Bay, WI

Nation's Top 100 Exporting Regions



33 Rochester, NY – With \$8.1B in exports

Accelerate Job Creation



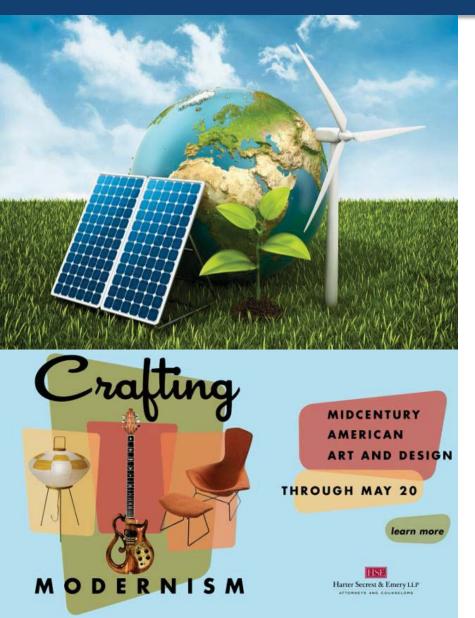
- Job growth and retention
- Creation of new companies
- Formation of minorityand women-owned businesses

Strengthen Quality of Life



- Enhance quality of jobs created in the region
- Continue to improve access to high-quality, low-cost healthcare, improve leading public health indicators, and make the region one of the healthiest in the nation
- Increase attendance and revenue from recreational and cultural activities

Sector Strategies



- Advanced Healthcare and Life Sciences
- Optics, Photonics and **Imaging**
- Energy Innovation
- Advanced Manufacturing
- Business Services, Software, and **Telecommunications**
- Agriculture and Food **Processing**
- Tourism and the Arts

Priority Projects



- Eastman Business Park Revitalization
- **Finger Lakes Business Accelerator** Cooperative
- **Regional Internal Harvesting and Economic Gardening**
- The Golisano Institute for **Sustainability at RIT**
- Health Sciences Center for **Computational Innovation**
- Seneca AgBio Green Energy Park
- **Finger Lakes Museum**
- **Finger Lakes Health Collaborative**
- Midtown Redevelopment and Tower

Eastman Business Park Revitalization



NY-BEST Commercialization Center

New York State led the nation in battery jobs in 2010.



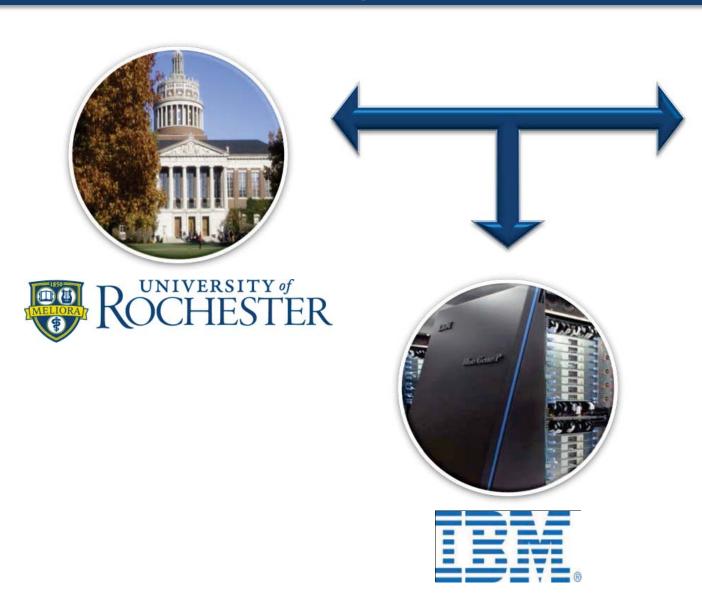
- The Commercialization **Center will:**
 - Provide access to the suite of test, validation, prototyping, and pilot manufacturing capabilities
 - Accelerate planned investments
 - Increase the likelihood of industry expansion in the state
 - Enable the deployment of the next generation of energy storage technologies

The Golisano Institute for Sustainability at RIT



- Collaborate in the creation of innovative education and technology development systems related to:
 - Sustainable design
 - Life-cycle engineering
 - Remanufacturing
 - Pollution prevention

Health Sciences Center for Computational Innovation







Year Two

\$220M + \$530M in State Agency Funds





Year Two: Accelerating Our Transformation



