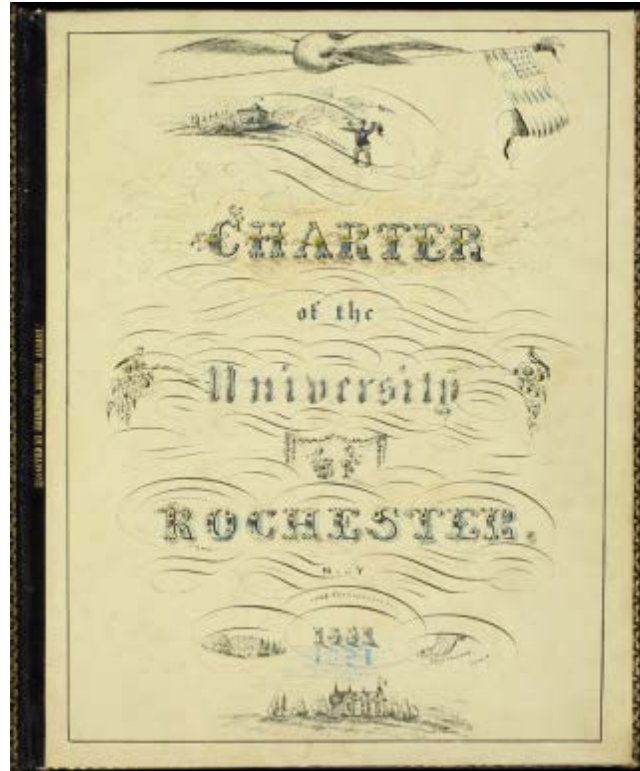


The Next Level



University of Rochester Charter



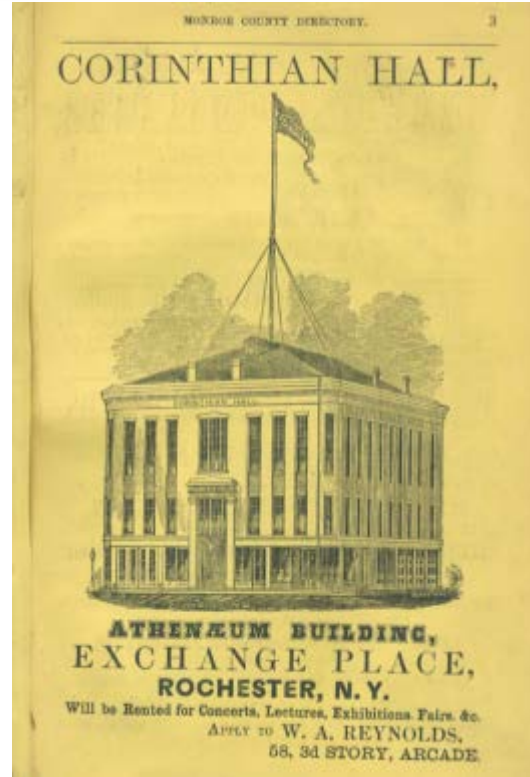
Meliora



We Have Come a Long Way



Corinthian Hall



Azariah Boody



□

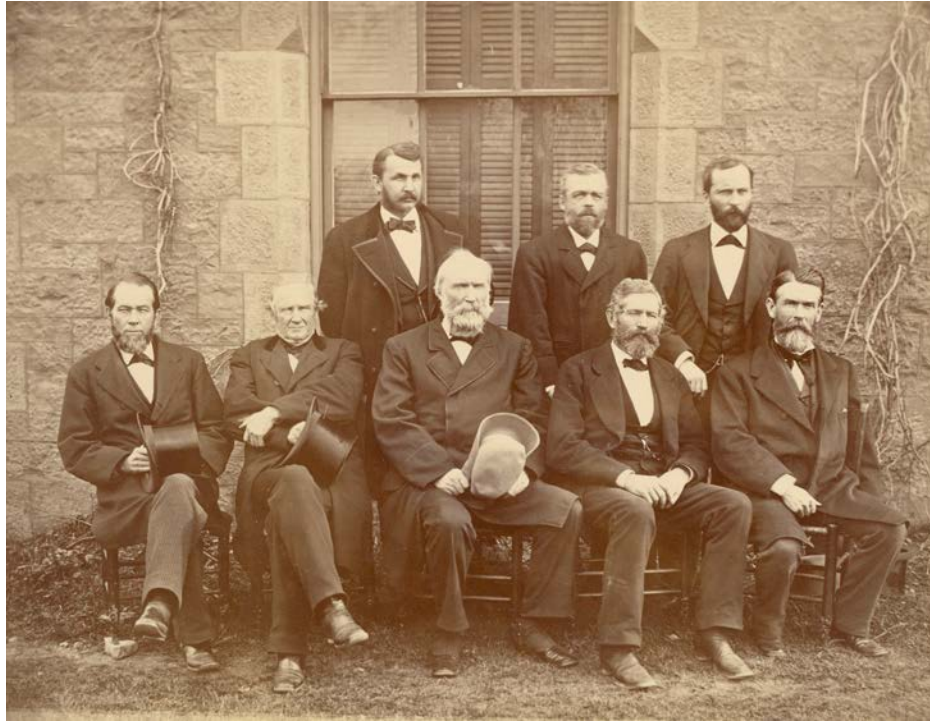
Martin Brewer Anderson



Martin Brewer Anderson



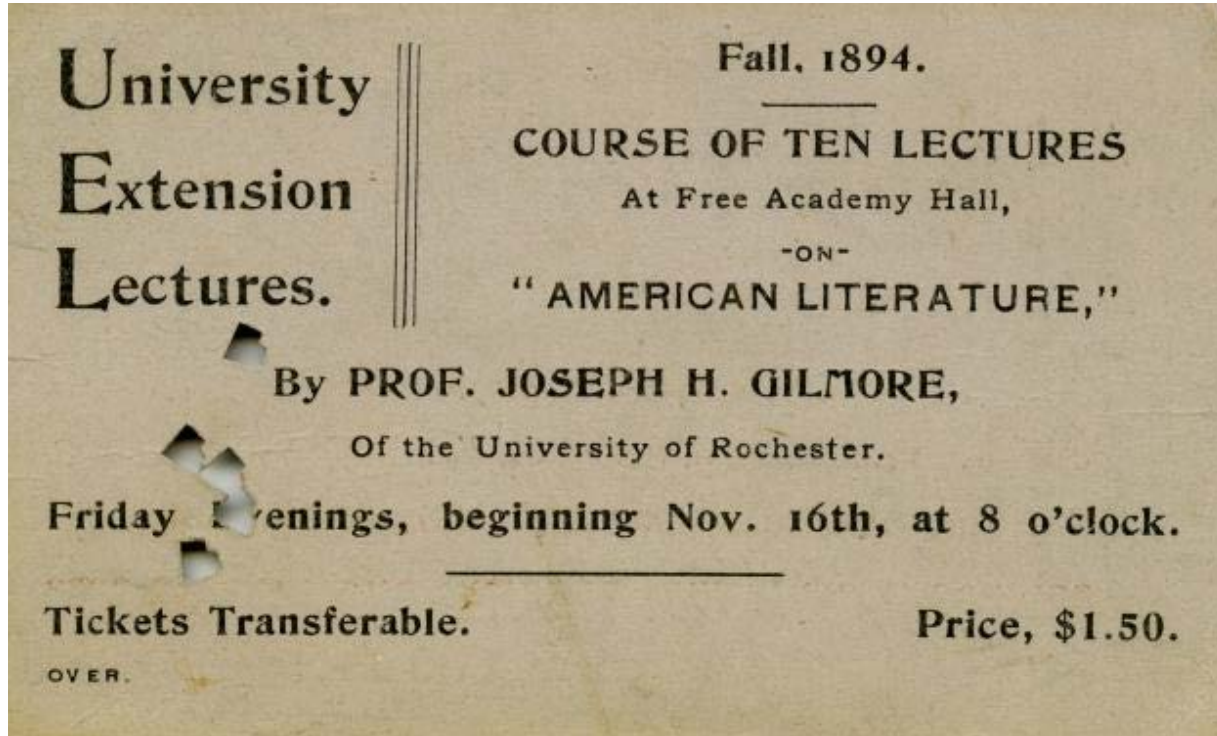
Anderson Presidency



David Jayne Hill



Academics



Athletics



Charles Augustus Thompson



Women on Campus



Susan B. Anthony



George Eastman and Rush Rhees



George Eastman



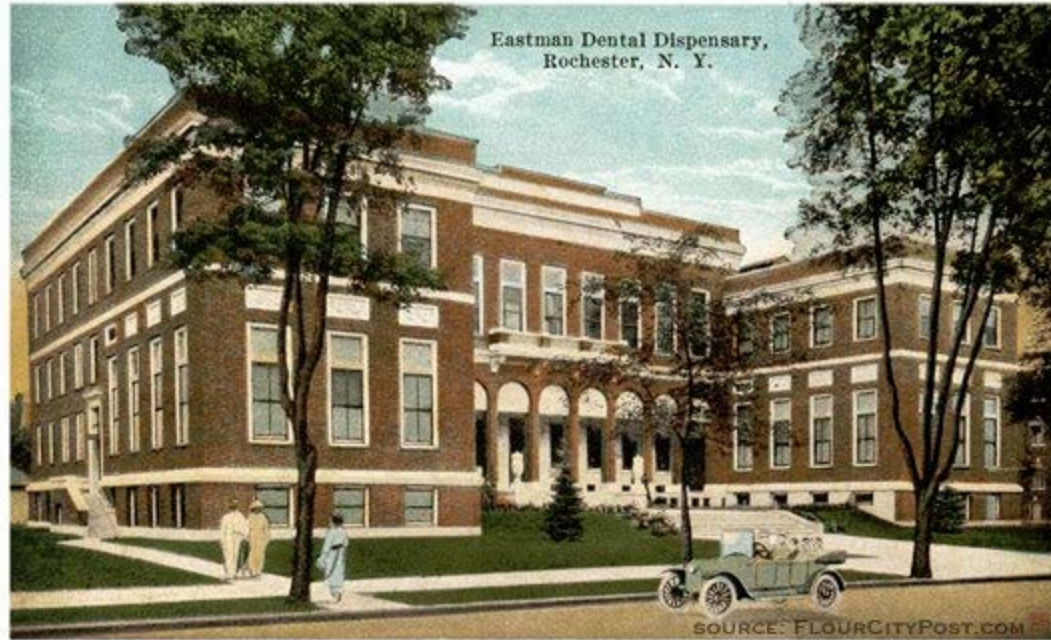
Eastman School of Music



Howard Hanson



Eastman Dental Dispensary



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Construction of Medical Center



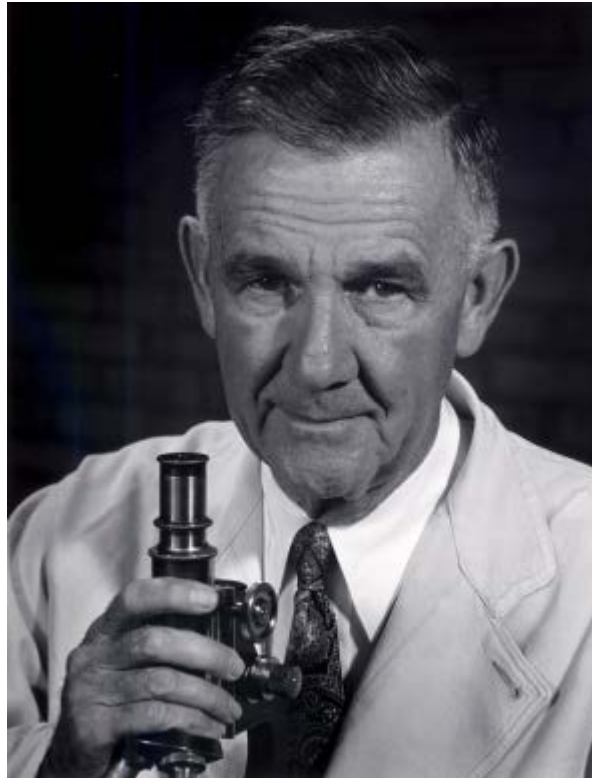
THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

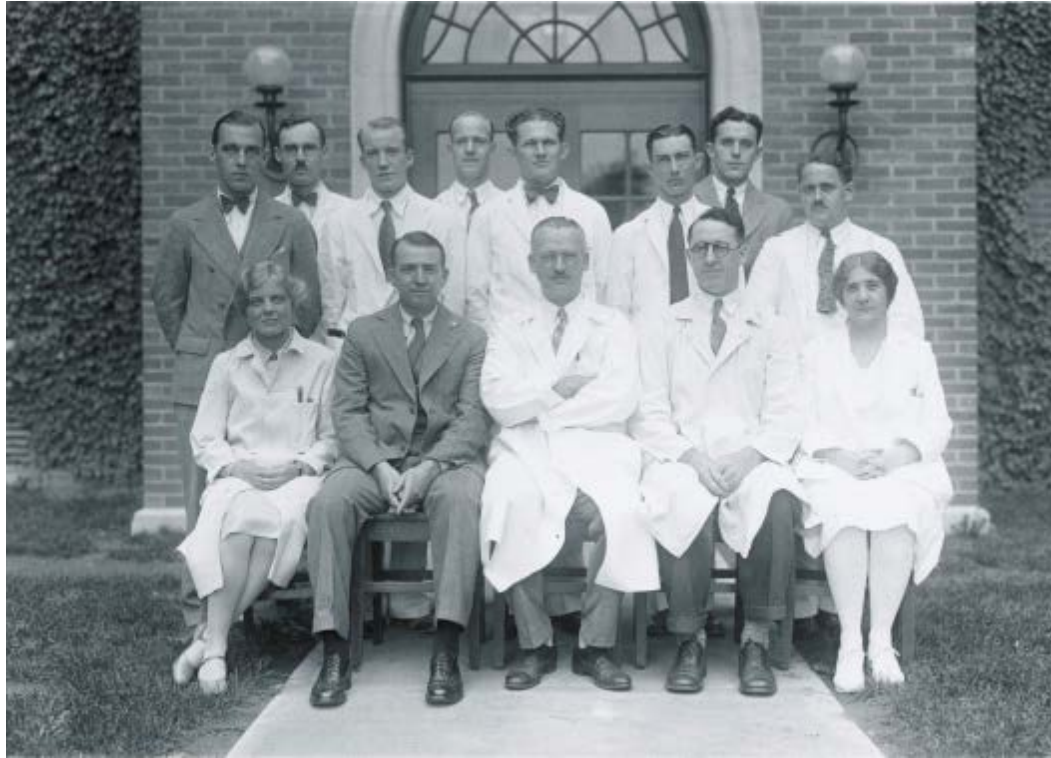
Strong Memorial Hospital



George Whipple



Medical School



1924 Campaign



River Campus



Academic Quadrangle



Rush Rhees



The Memorial Art Gallery



Institute of Optics



Rush Rhees Library



Rush Rhees Library



Alan Valentine



Impact of War



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Winston Churchill Honorary Degree



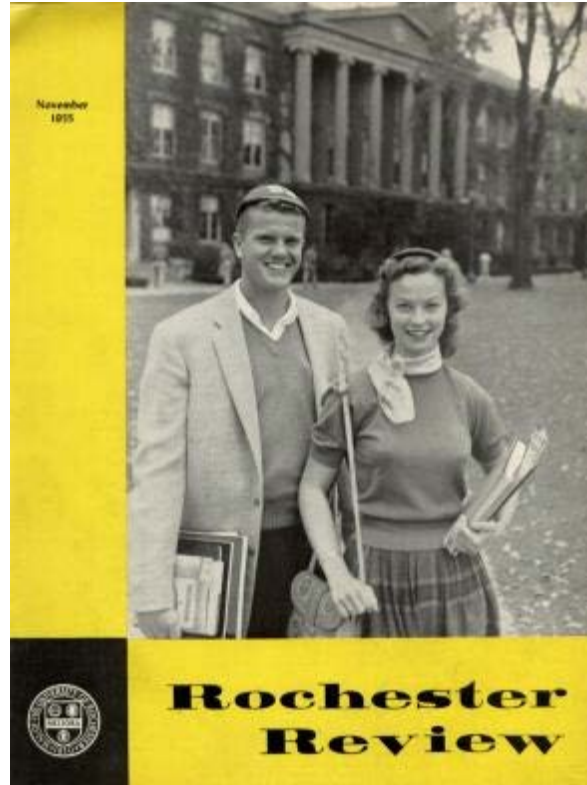
George Washington Carver Honorary Degree



Cornelis de Kiewiet



Men's and Women's College



Significant Growth



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Lionel McKenzie



Richard Fenno



Hyam Plutzik



Robert Marshak



Kodak



W. Allen Wallis



Joe and Peggy Wilson



Hutchison Hall



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Interfaith Chapel



Rush Rhees Library Expansion



THE NEXT LEVEL
2015 LEADERSHIP RETREAT AT AMELIA ISLAND

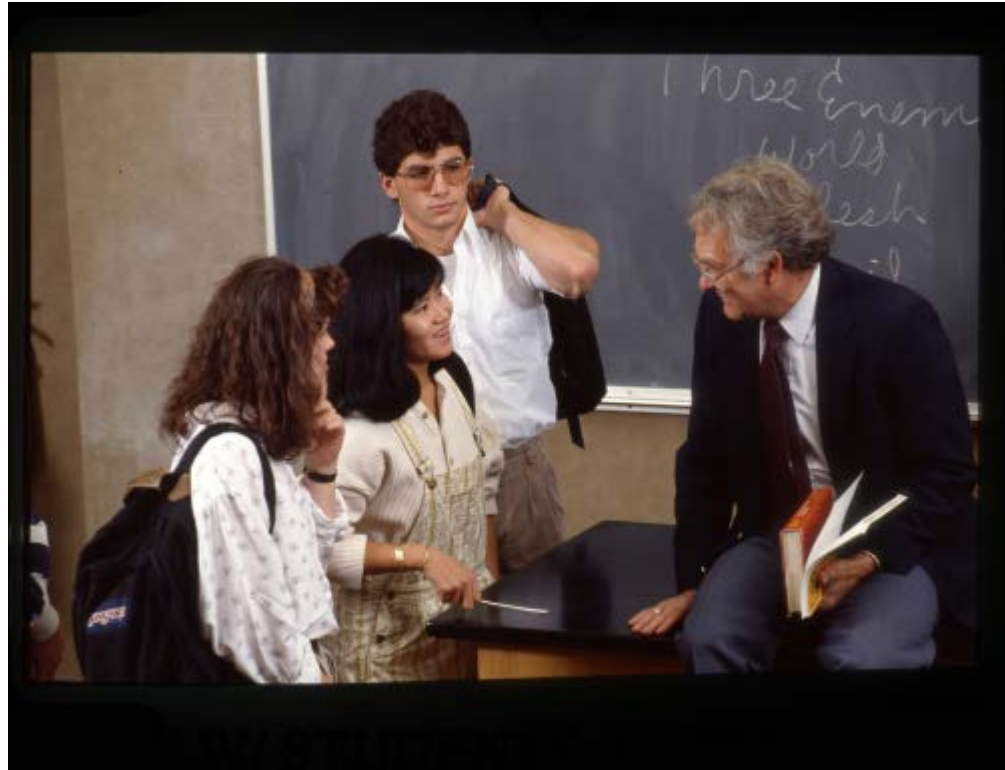
Wilson Commons



William Meckling



Russell Peck



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Christopher Lasch



War Protests



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

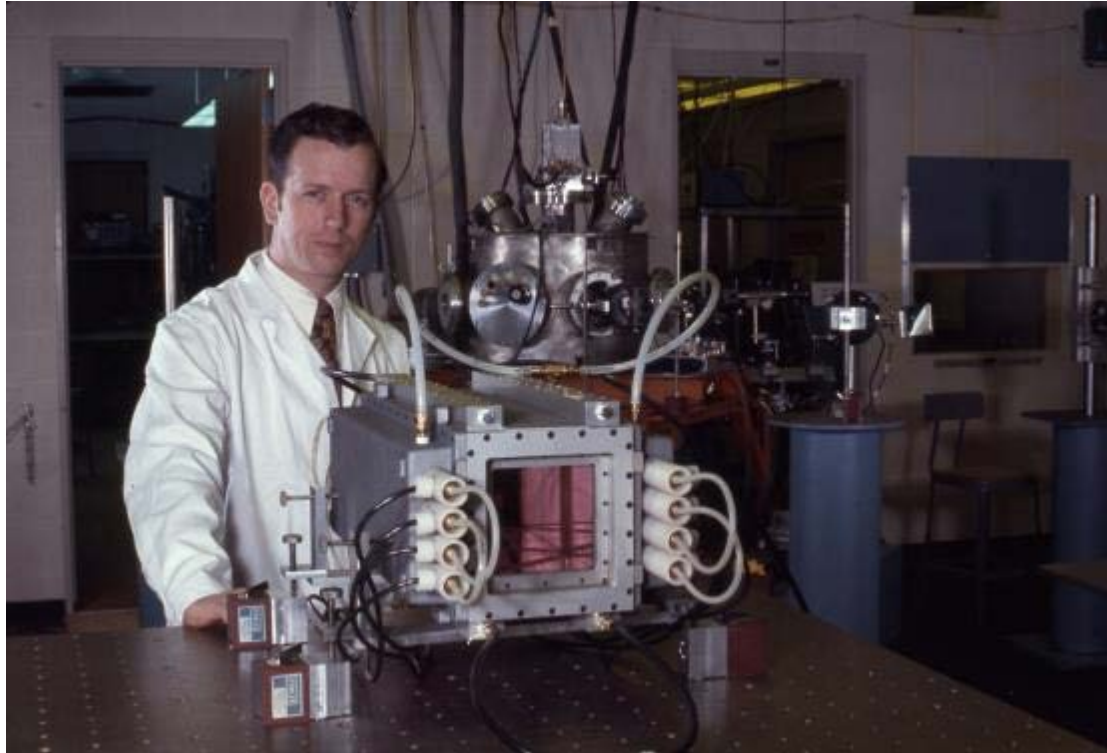
Robert Sproull



Sproull and LLE



Moshe Lubin



Bob McCrory



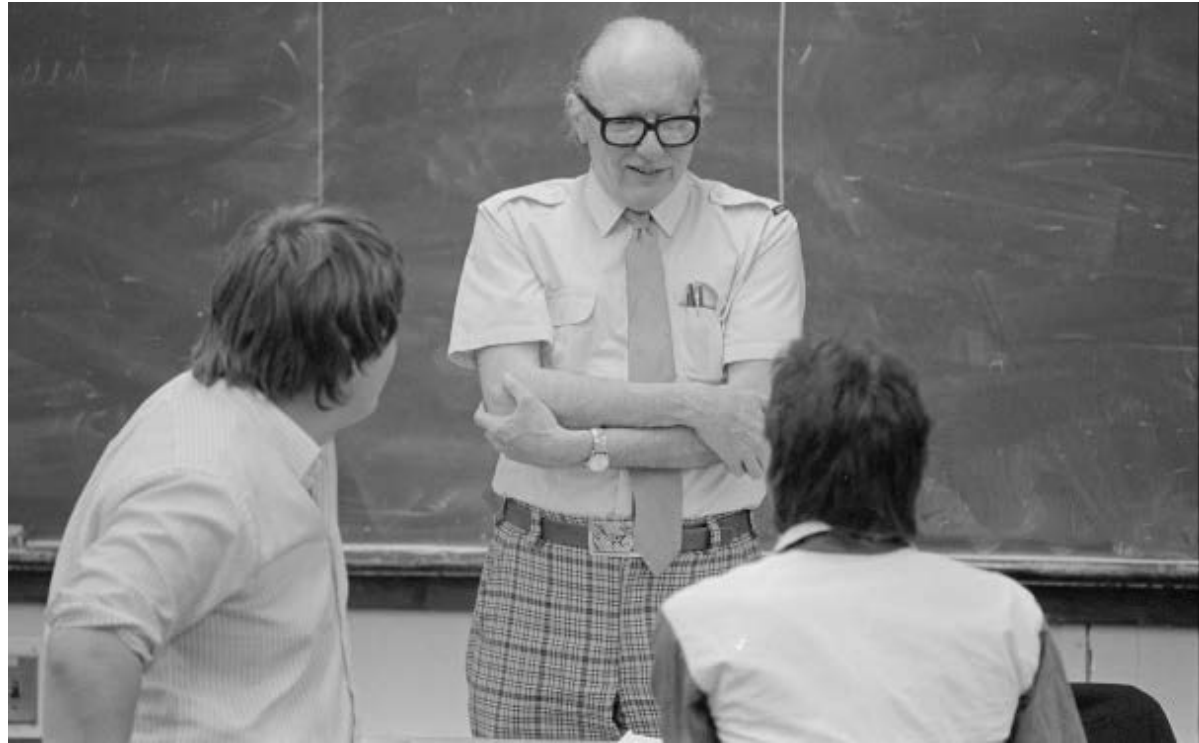
Laboratory for Laser Energetics



Loretta Ford



William Riker



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Dennis O'Brien



Pedestrian Bridge



Take 5 Program



Margaret Warner Scandling



Bob Goergen



ROBERT B. GOERGEN
Physics

Bob Witmer



G. ROBERT WITMER, JR.
History

Ed Hajim



Edmund A. Hajim
Chemical Engineering
San Francisco, Calif.

Thomas H. Jackson



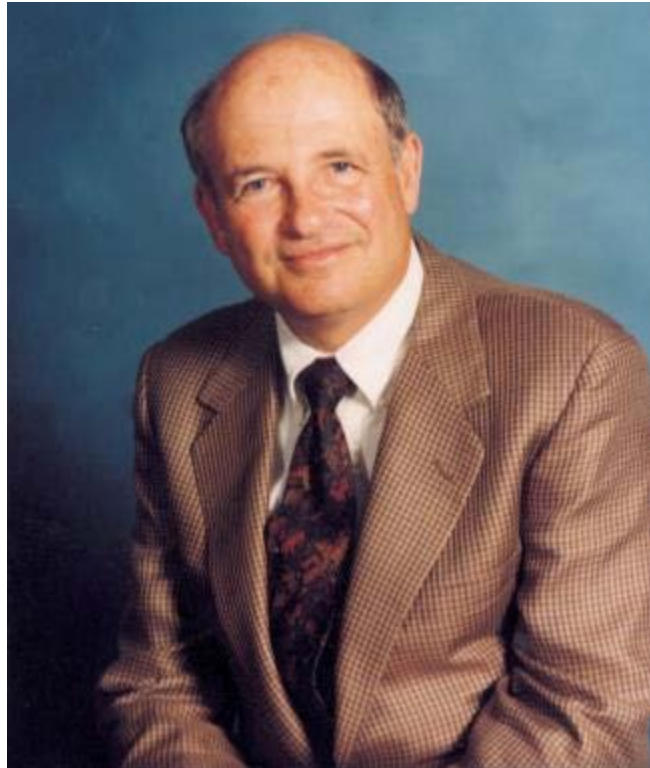
Chuck Phelps



Bill Green



Jay Stein



Kornberg Medical Research Building



Brad Berk and Mark Taubman



Highland Hospital



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Golisano



Gleason Hall



Thomas H. Jackson



Our Journey Together

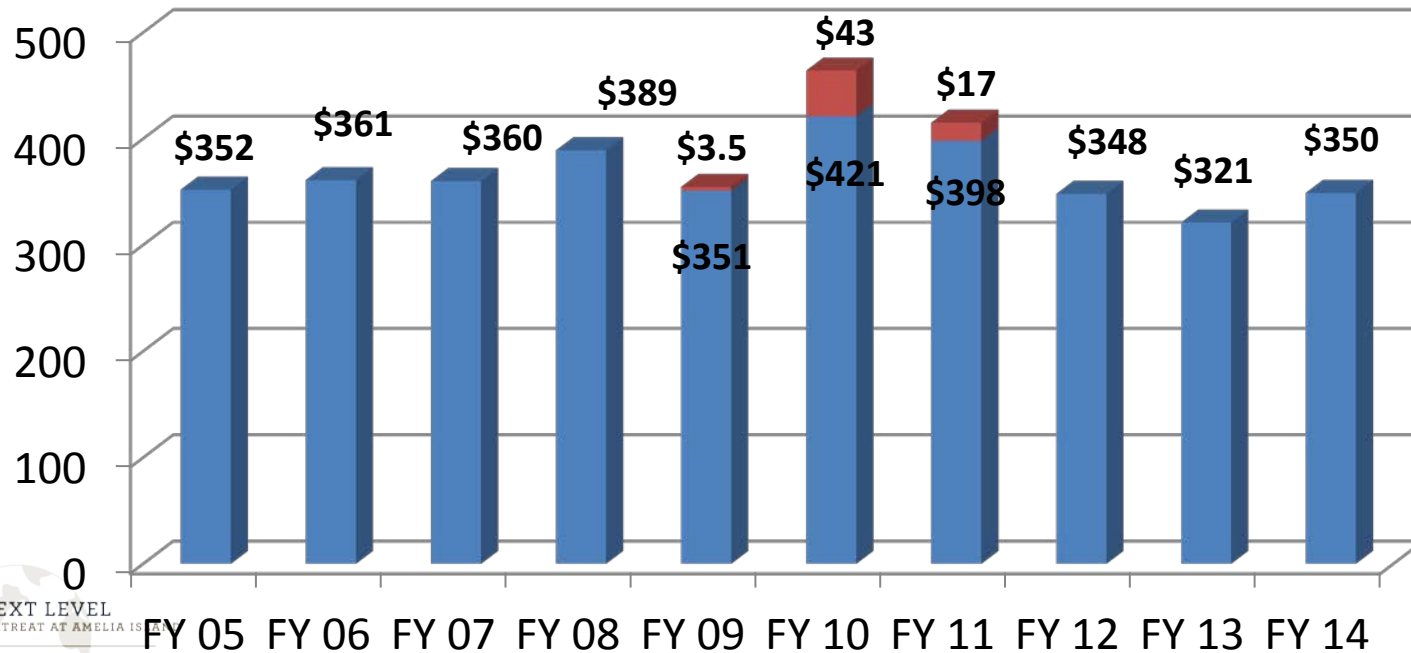


Strategic Plans 2008-2013



Sponsored Research (Awards in \$ Millions)

■ Sponsored Research ■ ARRA Stimulus



Students



Student Scholarships

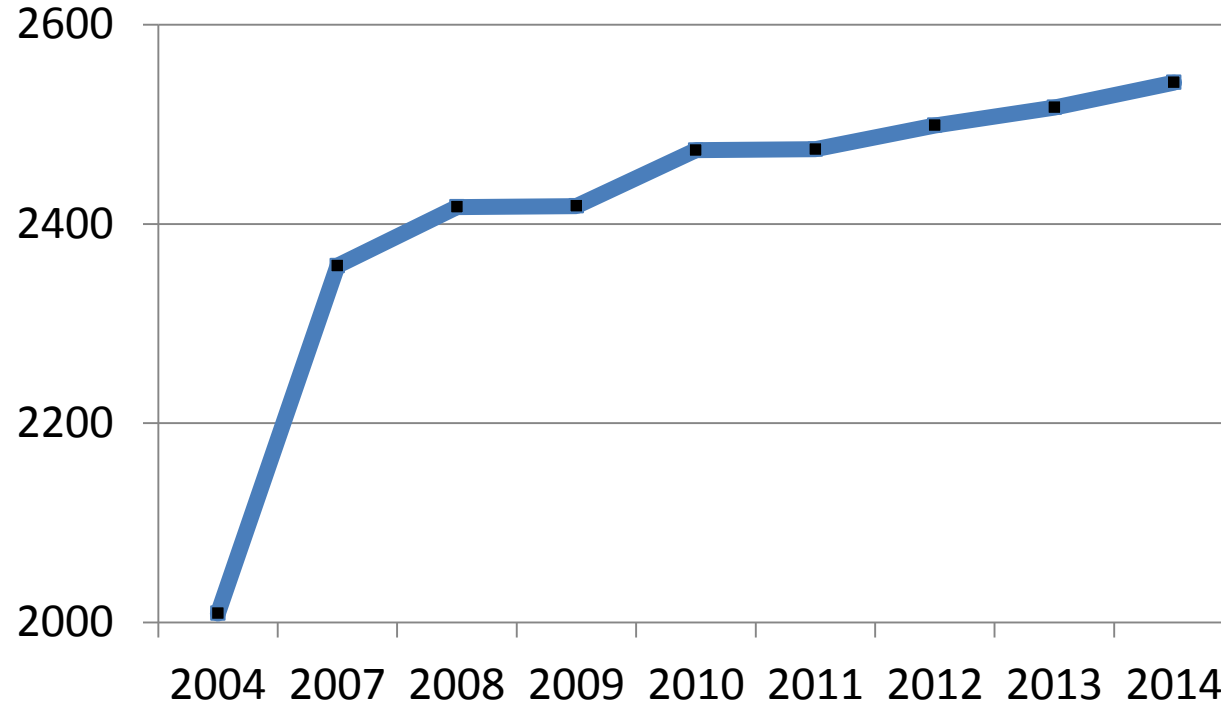


Student Quality

Admission Year:	2005	2010	2011	2012	2013	2014
Applicants	11,293	12,711	13,678	14,788	16,156	16,420
Enrolled High School GPA	3.56	3.79	3.81	3.81	3.82	3.83
Enrolled Two-Score Equivalent SAT	1304	1332	1344	1358	1368	1375
Under-represented Minorities	12.2%	13.0%	13.6%	14.5%	16.0%	15.0%
International Students	3.3%	12.3%	16.0%	15.8%	20.7%	23.0%

2015 L

Faculty Growth



93 Endowed Professorships



Dennis Kessler



Francis Gigliotti



Nina Schor



Robert Westbrook



Joanna Wu



Lawrence Rothenberg



Michael Tanenhaus



Anton Porsteinsson



Ronald Goettler



Joan Shelley Rubin

93 Endowed Professorships



Arthur Moss



Riccardo Betti



Kenneth Gross



Robert Novy-Marx



Yuhchyan Chen



Gary Morrow



David Primo



Jamal Rossi



Michael Eaton



Mark Bills

Health Sciences Center for Computational Innovation



Clinical Research Institute



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Ernest J. Del Monte Neuromedicine Institute



New Majors in AS&E



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Top Music School



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Robert B. Goergen Hall



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Eastman Renovation



Raymond F. LeChase Hall



Ronald Rettner Hall



O'Brien Hall and Jackson Court



Renovated Chemistry Classroom



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Danforth Dining Hall



Morey Hall



Wilmot Cancer Institute



Saunders Research Building



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Golisano Children's Hospital



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Brooks Crossing



Riverview Apartments



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

College Town



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Mt. Hope Lofts



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Parking Garage



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Hilton Garden Inn



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Insomnia Cookies



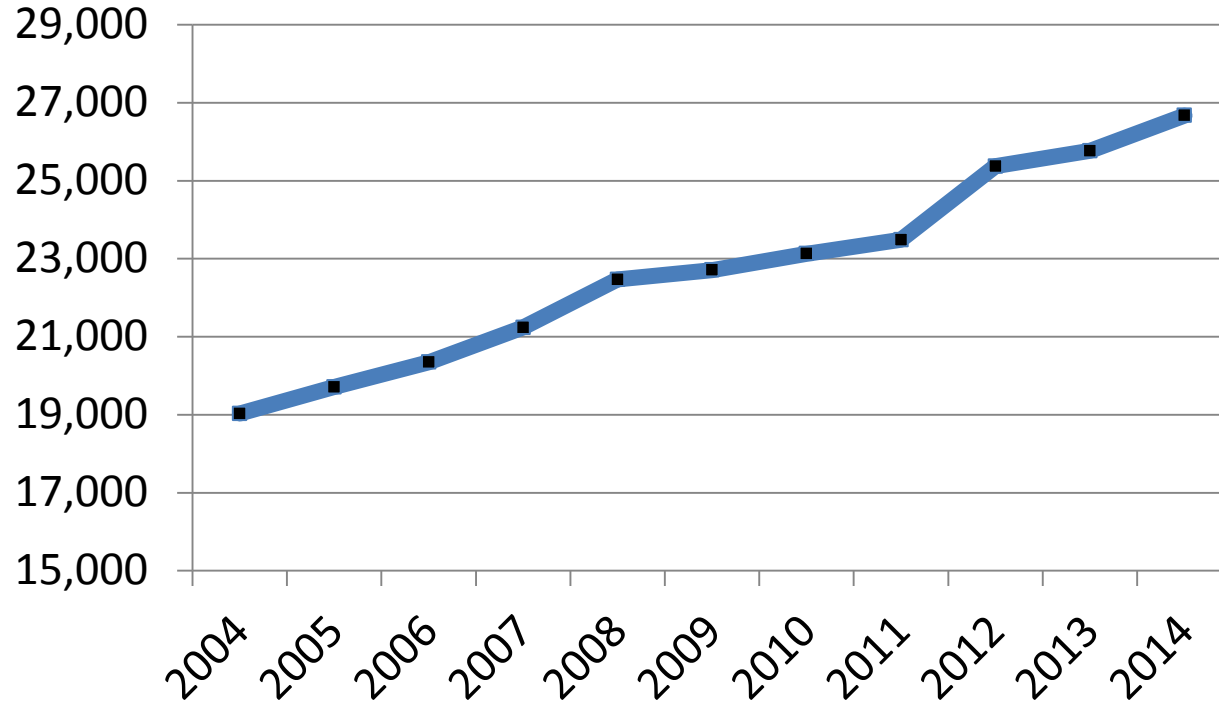
I-390 Interchange



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

University of Rochester Headcount



Campaign Goal Reached

\$ 1,200,000,000

and counting...



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

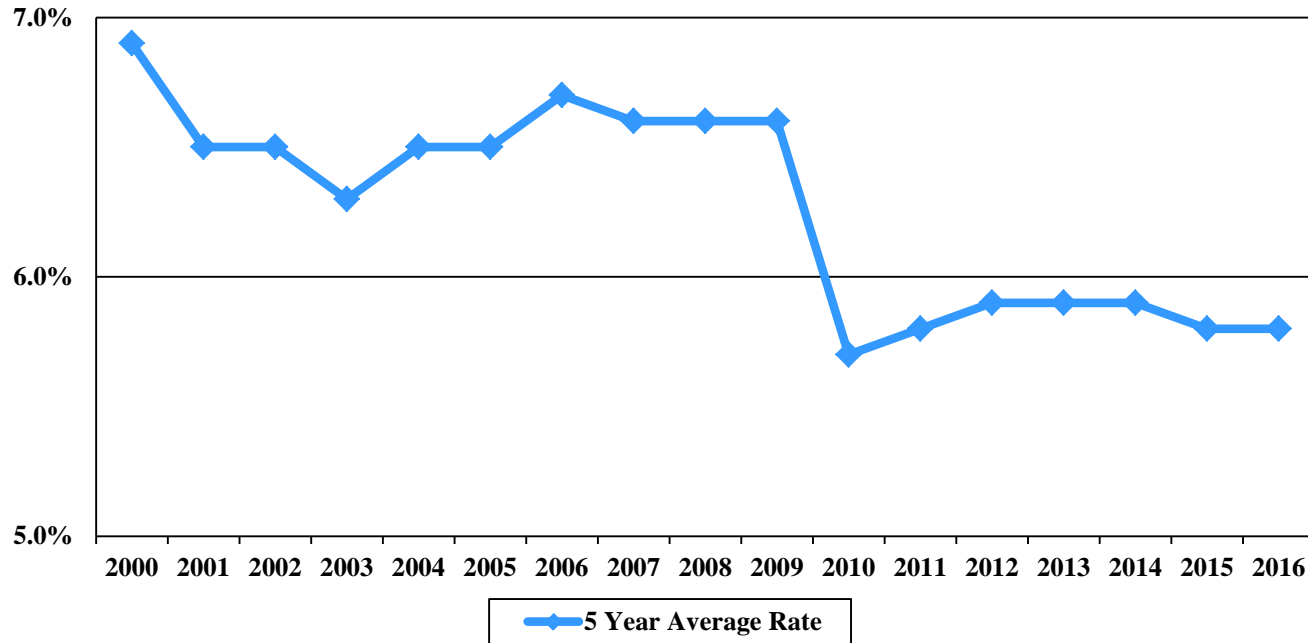
Race to the Finish



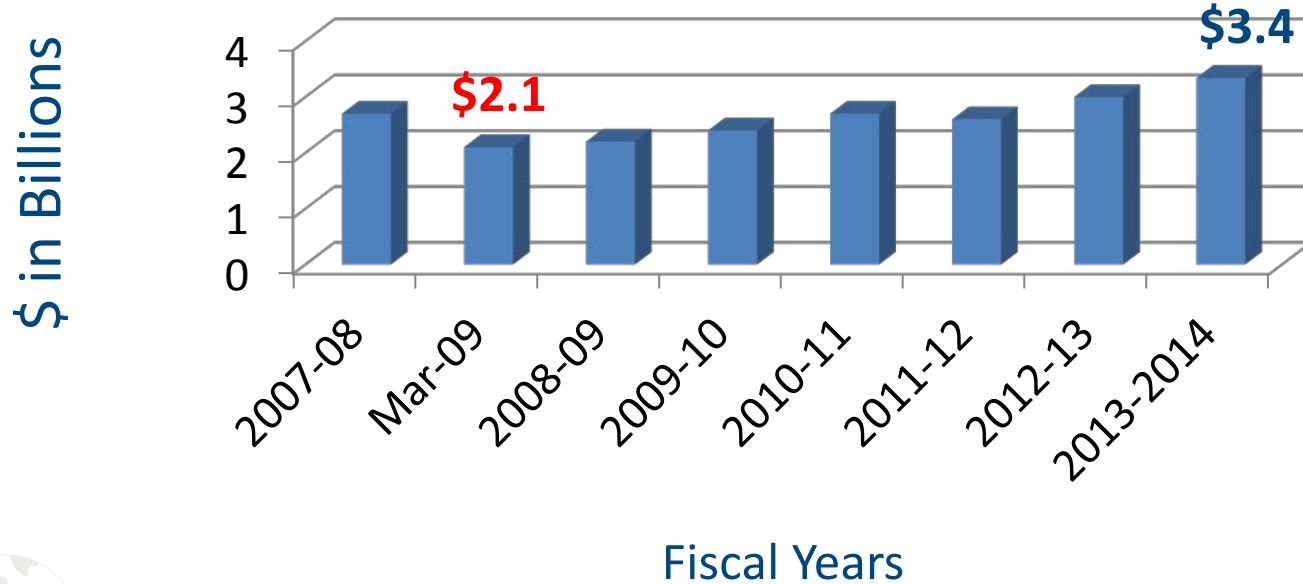
THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Endowment Payout Rate

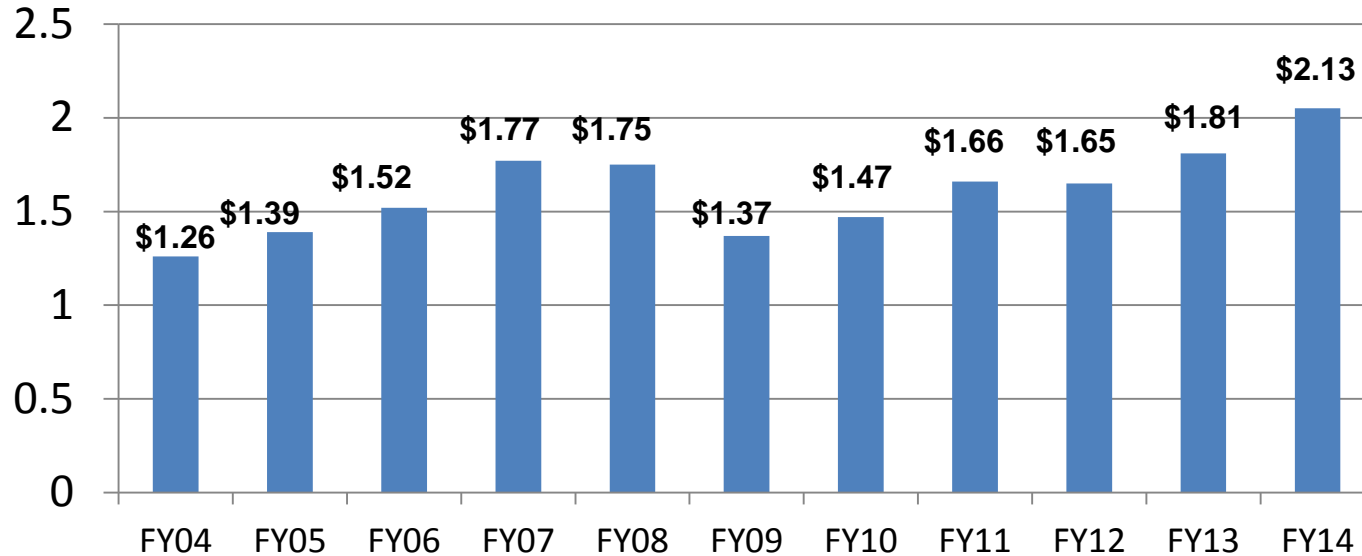


Total Net Assets

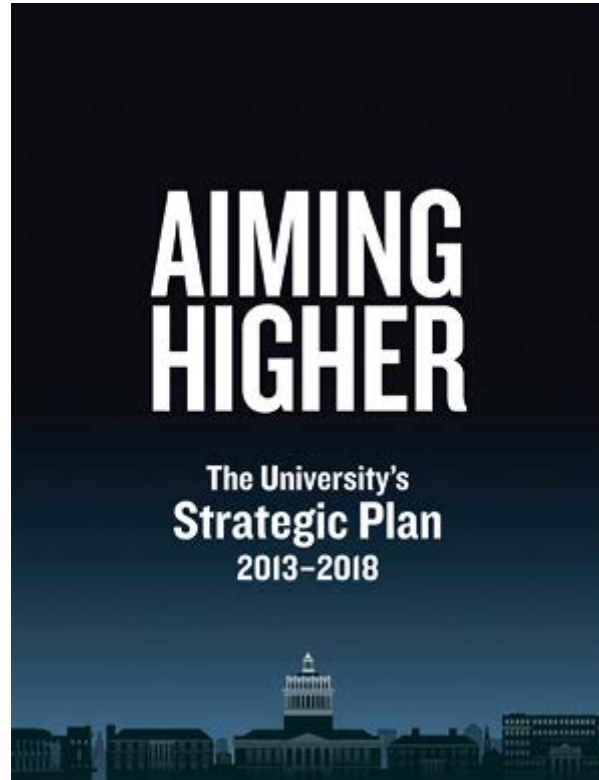


University Finances

Long Term Investment Pool (\$Billions)



New Strategic Plans



Joanna Scott



Students



Students



Douglass Renovation



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Brian F. Prince Athletic Complex



Paul J. Burgett Intercultural Center



New Student Dorm



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

New Theater



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Eastman Programs



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Science and Engineering Quadrangle



Institute for Data Science



Institute for Innovative Education



Mark Taubman

Kathy Rideout



David Lambert

Sarah Peyre



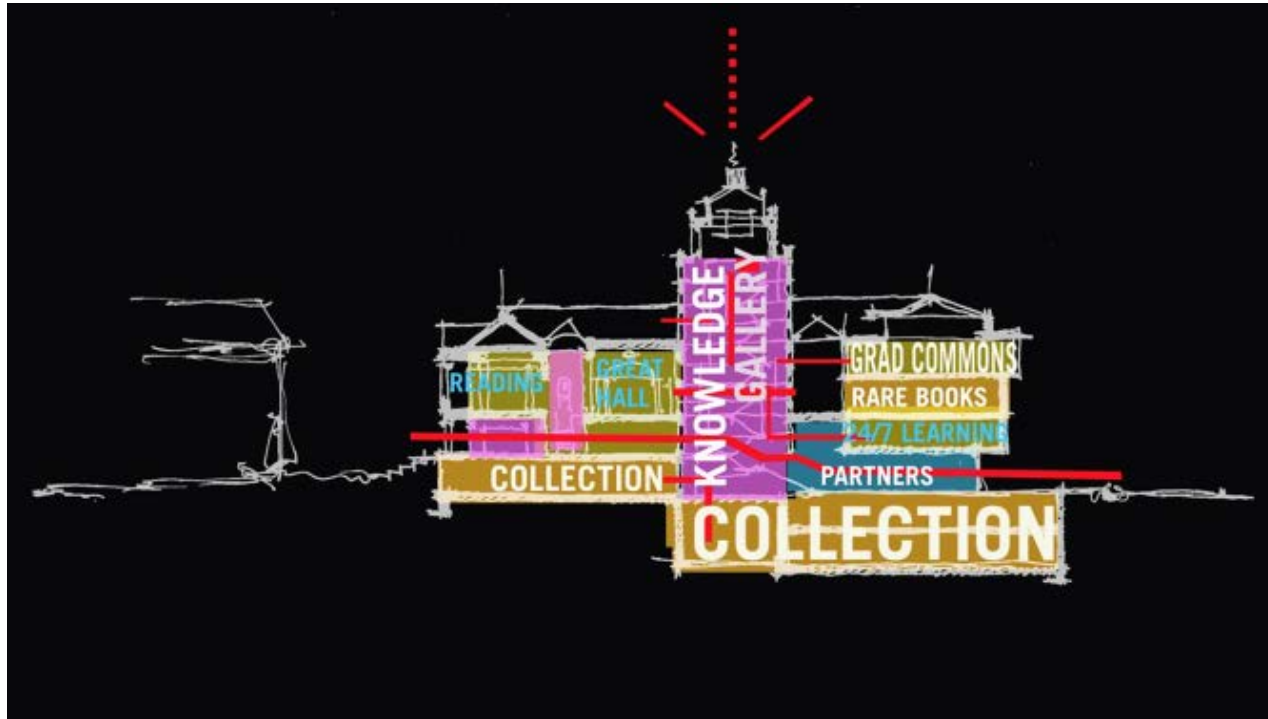
NYC Branch Campus



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

River Campus Libraries



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Regional Growth and Affiliations



Strong West



Accountable Health Partners



Medical Faculty Group



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

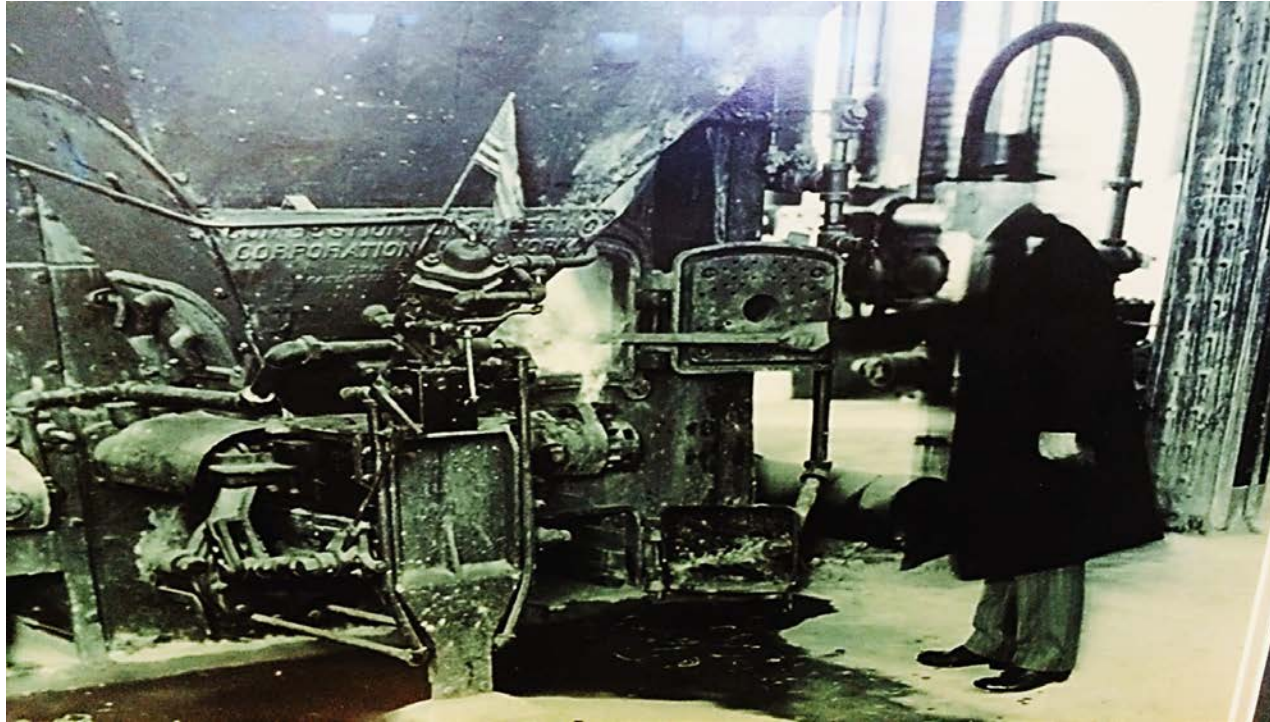
Imaging Building



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Ceremonial Lighting of Central Plant Boilers – 1924



Mid-Campus Chiller Plant



Co-Gen Plant



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

New Electrical Sub-station



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Information Technology



Information Technology



We are Ready for the Next Level



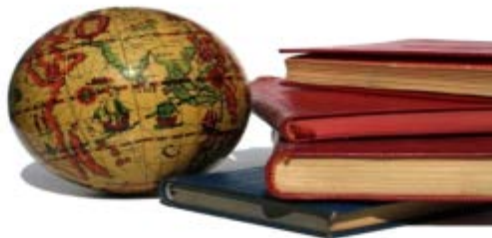
The Next Level



Data Science



**Neuroscience &
Neuromedicine**



**Humanities & the
Performing Arts**



**Revitalization of our
Community**

THE NEXT LEVEL
2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Data Science



Robin and Tim Wentworth Director Henry Kautz



Cognitive Science and Artificial Intelligence



Data Science Faculty



Tom Howard



Gourab Ghoshal

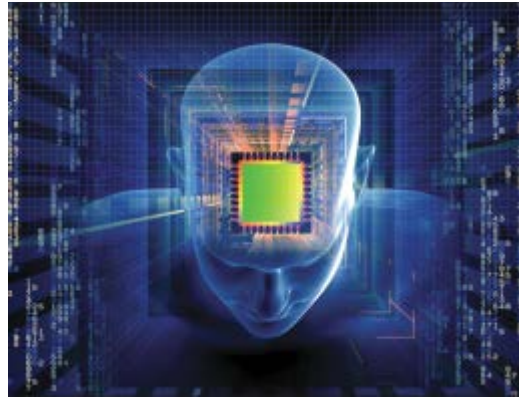
Data Science Across the Curriculum



Data Science Programs



**Predictive Health
Analytics**

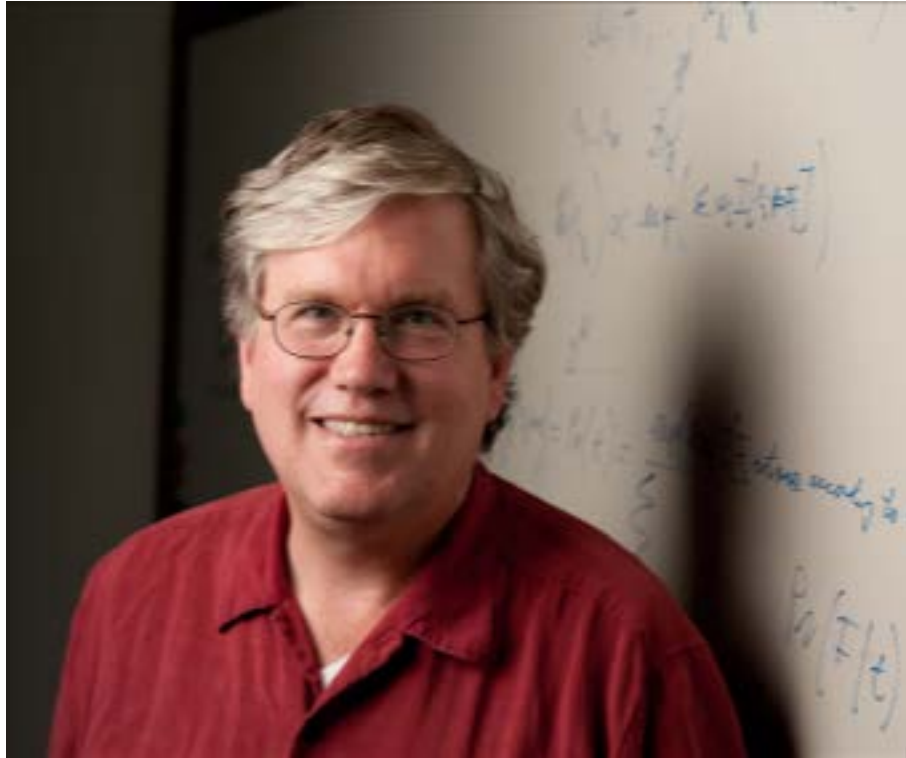


Cognitive Systems



**Analytics on
Demand**

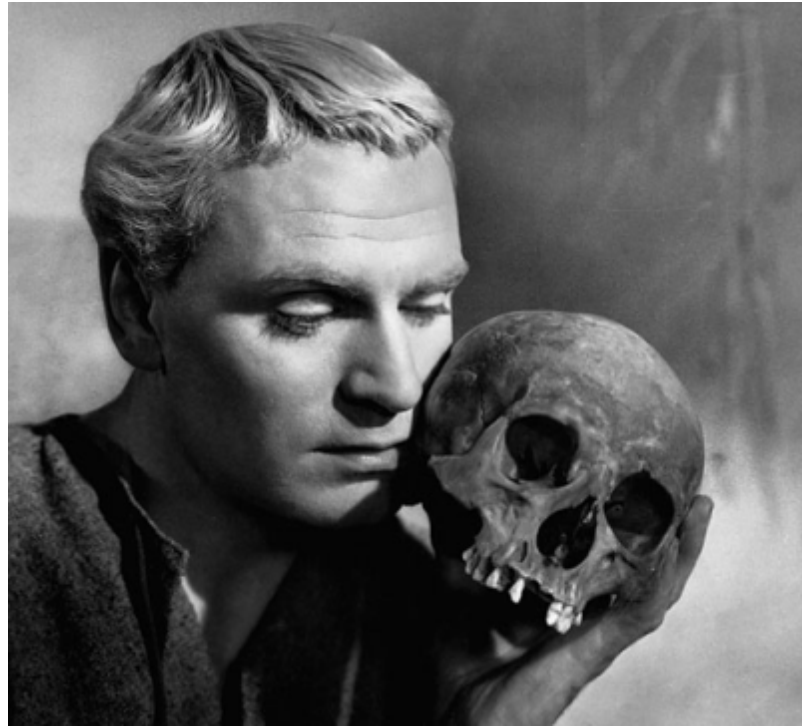
Henry Kautz



Rajeev Raizada



Humanities and Performing Arts



Humanities and Performing Arts



THE DEPARTMENT OF HISTORY
present a panel discussion titled

**NEW MEDIA AND THE
FUTURE OF THE HUMANITIES**

A Panel Discussion with Professors
Joanne Bernardi,
(MODERN LANGUAGES AND CULTURES)
Michael Jarvis,
(HISTORY)
Matthew Lenoe,
(HISTORY)
and featuring special guest
Rachael Leow
(UNIVERSITY OF CAMBRIDGE
(LECTURER IN MODERN EAST ASIAN HISTORY)

TUESDAY, FEBRUARY 3, 2015
Panel begins at 10:00 am
Lasch Seminar Room, Rush Rhees 362

THE NEXT LEVEL
2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Humanities and Performing Arts

THE DEPARTMENT OF HISTORY
presents
Rachel Leow
UNIVERSITY OF CAMBRIDGE
speaking on
**BETWEEN DIGITAL AND
ANALOG IN THE 21ST CENTURY:
HISTORY, TECHNOLOGY, AND THE
LIBERAL ARTS**
TUESDAY, FEBRUARY 3, 2015
Lecture from 4:30pm – 6:00 pm
Welles-Brown Room, Rush Rhees
Refreshments served at 4:15pm



Joan Saab



Humanities Center



Humanities and Performing Arts



Humanities and Performing Arts



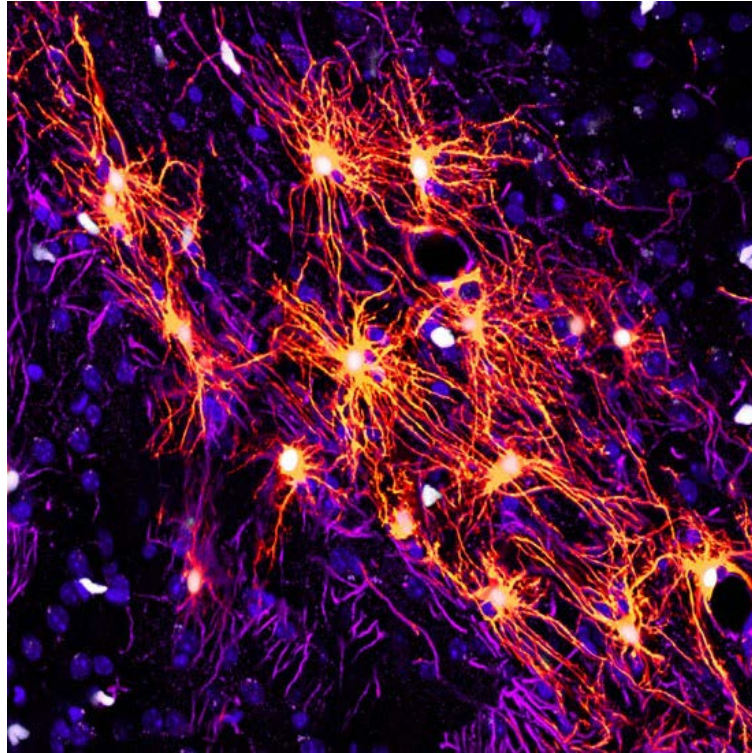
Humanities and Performing Arts



John Covach



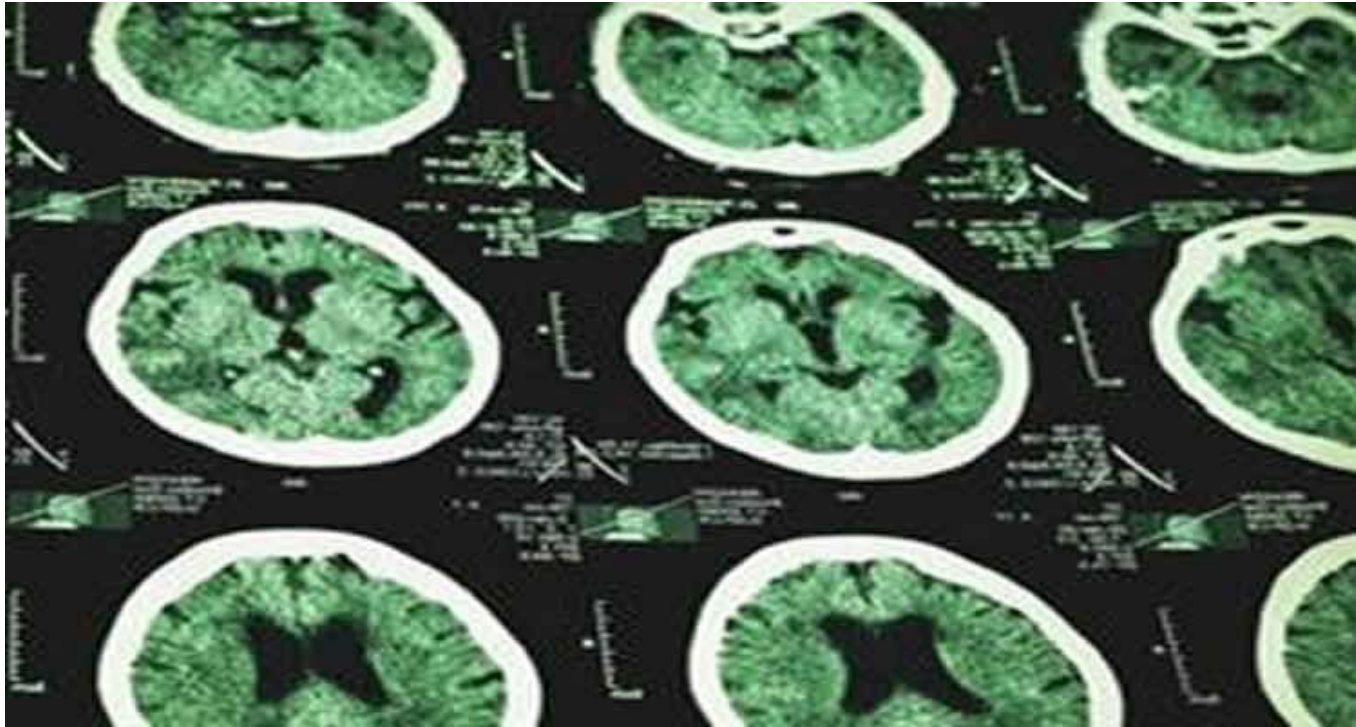
Neuroscience and Neuromedicine



Stroke and Neurorestoration

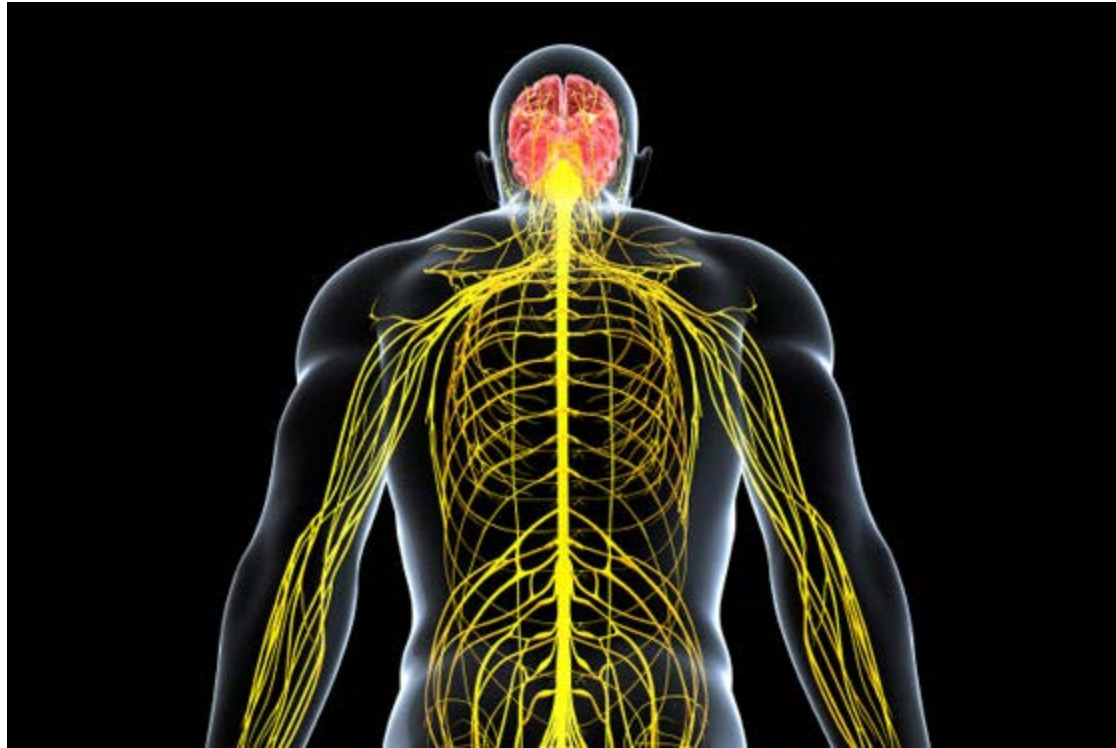


Institute for Developmental Disabilities



THE NEXT LEVEL
2015 LEADERSHIP RETREAT AT AMELIA ISLAND

Neurodegenerative and Neuromuscular Diseases



Web Pilcher



Dave Williams



Revitalization of Our Community



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

K-12 Education



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

East High School



Entrepreneurship and Economic Development



Tom Richards



THE NEXT LEVEL

2015 LEADERSHIP RETREAT AT AMELIA ISLAND

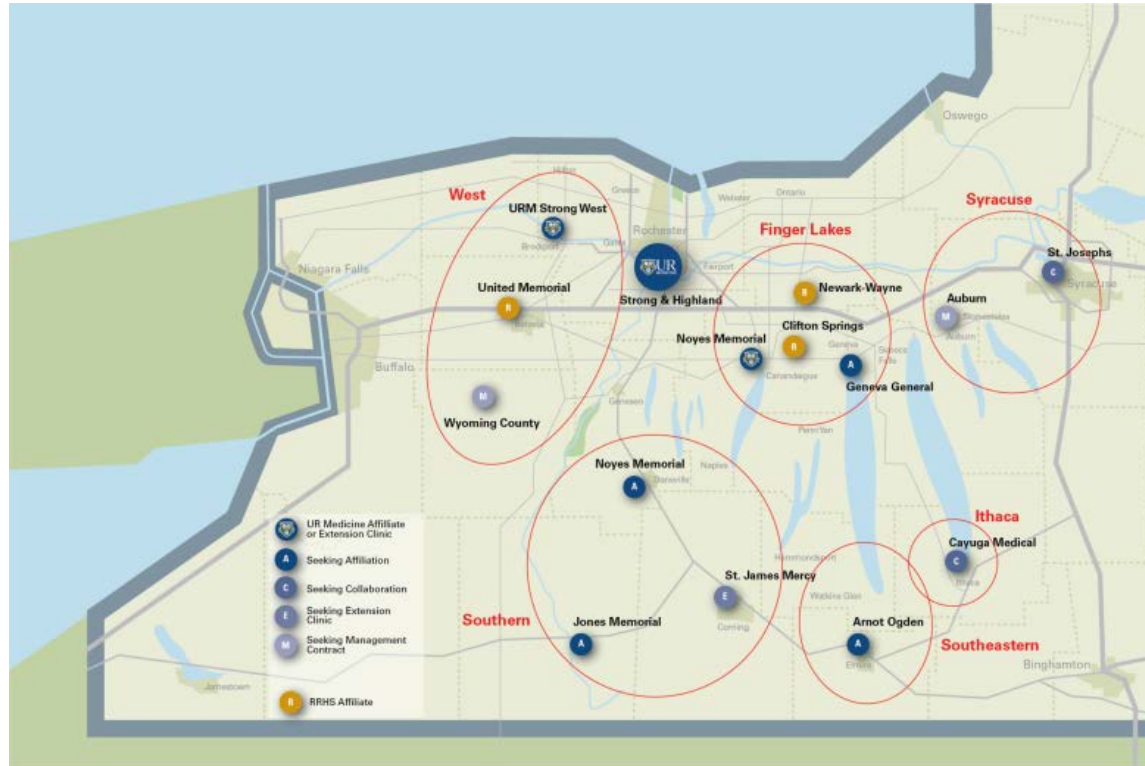
Jon Burdick



Our Vision in 2020



Clinical Health Programs



National Academic Leadership



Professional Schools



