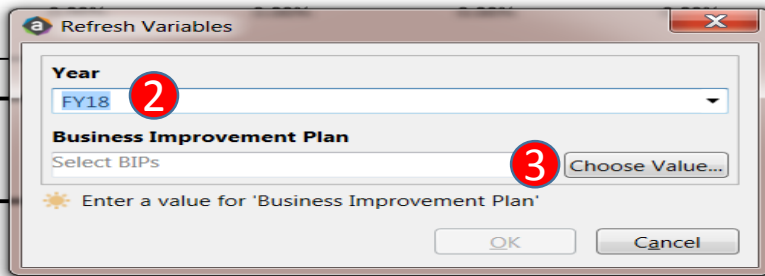
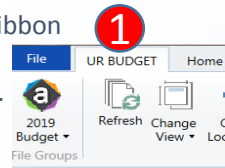


UR Budget - Business Improvement Plans – Reporting URB401 5-yr Financial Pro Forma

URB401 Report Criteria

1. Select “Refresh” within the UR Budget navigation ribbon
2. Select Fiscal Year BIP was created
 - Note: This aligns with unique identifier (i.e. FY18.178)
3. Select specific business improvement plan



Purpose of URB401 – 5-yr Financial Pro Forma

1. Axiom offers a 6-yr planning timeline for all BIPs
 - Current Yr. – Represents the fiscal year URM is currently within
 - Y1 – Represents The most subsequent budget Yr. (i.e. FY19 if current Yr. is FY18)
 - Yr2-5 – Subsequent FY's (forecast)
2. URB401 will summarize financials & labor into a formatted P&L statement used to evaluate the BIP in totality

Navigation of URB401 (Report Debrief on Flip-side)

1. The title of the BIP is displayed across the top
2. Revenue/Spend category Groups define the rows
3. Report calculates *revenue growth* as a % of prior yr.
4. **Best Practice:** Net Operating Margin before Transfers is an excellent barometer of financial sustainability to gage the financial benefit of a BIP
5. **Best Practice:** Interdepartmental Transfers & Funding Provisions should always equal \$0 across URM
 - Note: Consult Divisional Finance with questions
6. Interdepartmental transfers Examples
 - MFG Assessments
 - Departmental Charge-Backs
 - Internal Services (i.e. Facilities & IT)
7. Funding Provisions Examples
 - SMD Assessments

UR Budget - Business Improvement Plans – Reporting URB401 5-yr Financial Pro Forma

URB401 Report Debrief

1. Title identifies specific BIP using the title created by the user
2. The rows show revenue, expense, & transfers based on the Financials/Labor tabs
3. Revenue growth is an important indicator of both long-term sustainability and often times can reflect either ramp-up or external fluctuations impacting the BIP
4. Net Operating Margin is the critical financial metric. This figure is determined before internal charge-backs. If a BIP does not have a positive Operating Margin it will be displayed in **Red**
5. Interdepartmental Transfers & Funding Provision as a rule should equal \$0 if both the debit & credit are included in the BIP. Determining the appropriate FAO's may require divisional finance assistance.

	Diabetic Retinopathy Screening in PCN 1					
	5-yr Financial Pro Forma					
	FY17	FY18	FY19	FY20	FY21	FY22
	<u>Curr Year</u>	<u>Y1</u>	<u>Y2</u>	<u>Y3</u>	<u>Y4</u>	<u>Y5</u>
Revenues						
Hospital Billed Gross Charges Outpatient	\$ 45,128	\$ 148,861	\$ 178,188	\$ 178,188	\$ 178,188	\$ 178,188
Professional Billed Gross Charges	\$ 45,327	\$ 73,329	\$ 86,919	\$ 80,919	\$ 80,919	\$ 80,919
Total Revenues	\$ 90,455	\$ 222,190	\$ 265,106	\$ 259,106	\$ 259,106	\$ 259,106
<i>Revenue Growth</i>		145.64%	3 19.32%	-2.26%	0.00%	0.00%
Expenses						
Maintenance and Facilities	\$ -	\$ 6,000	\$ 6,000	\$ 6,250	\$ 6,250	\$ 6,250
Depreciation	\$ 12,071	\$ 37,571	\$ 40,971	\$ 40,971	\$ 40,971	\$ 40,971
Total Expenses	\$ 12,071	\$ 43,571	\$ 46,971	\$ 47,221	\$ 47,221	\$ 47,221
Net Operating Margin Before Transfers 4	\$ 78,384	\$ 178,619	\$ 218,135	\$ 211,885	\$ 211,885	\$ 211,885
Interdepartmental Transfers and Funding Provisions	\$ (5,666)	\$ (9,166)	\$ (10,865)	\$ (10,115)	\$ (10,115)	\$ (10,115)
Net Operating Margin After Transfers	\$ 72,718	\$ 169,453	\$ 207,270	\$ 201,770	\$ 201,770	\$ 201,770